











CIPFA Actuarial Summit

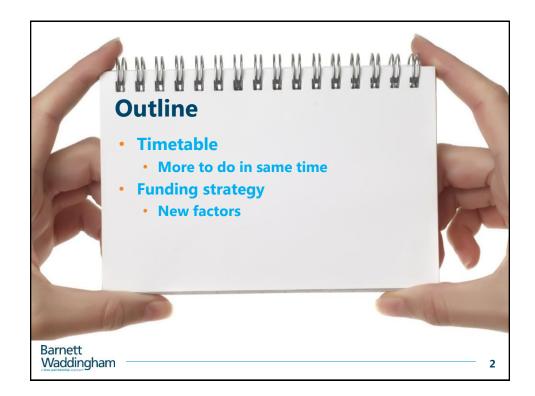
Issues (and solutions?) emerging from the 2016 valuations

Mark Norquay FFA

25 January 2017







Data

- Universal data capture
 - How data is recorded between Funds
- Salaries
- Employer movements

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More advice

- Academies
 - 5,900 now open (as at Dec 2016)
 - More than double 2013 number
 - Accounting disclosures
- "Innovative" delivery of services
- More risk-sharing

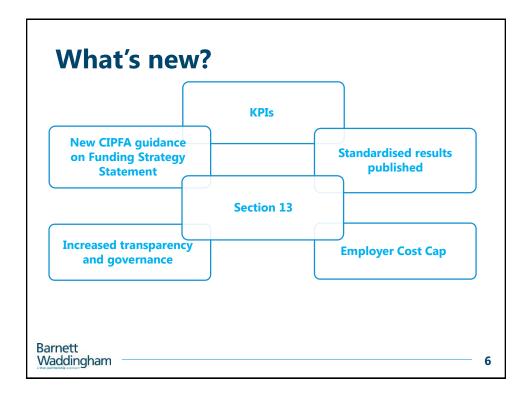
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Better advice

- Integrated risk management
 - Covenant and funding
- More detailed employer-specific information and contribution options

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How should this work?

Funds can still have their own bespoke funding plan

- Funding model / assumptions / recovery period etc.
- · Identify areas where national experience is better than local
- · Maybe increase focus on employer covenant?

But..

- Outliers identified
- Explain and understand
- Maybe change
- · Affordability and stability issues for some

Some more work needed

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How might it work?

"Not inconsistent" = identical?

- One funding approach?
- One risk appetite?
- One set of assumptions?

Lower contributions?

• If ahead of the pack, slow down?

Lots more work needed

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Results for Barnett Waddingham Funds

- Contributions
 - Funding levels stable or up
 - Cost of future benefits up
 - Total contributions stable for some, up for others
 - Affordability discussions and meetings
- Effect of Section 13
 - Known outliers more analysis and work
 - Increased transparency in setting/modelling contributions

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