#### PRINCIPLES THAT ENDURE



# Role of the Global Custodian

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# Agenda

- Northern Trust business profile
- Role of the custodian: core services
- Pension clients: current trends
- The emerging role of global custodians
- Data aggregation
- Governance





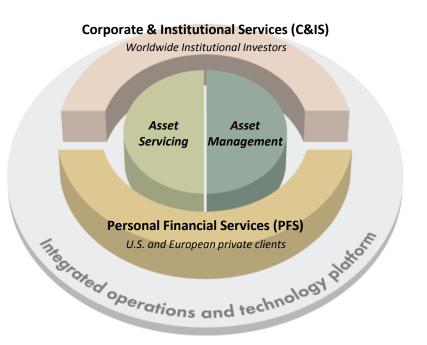


Northern Trust: business profile



#### **Northern Trust: Business Profile**

## A highly focused business model supporting two client bases across a single operating platform



Strength and Stability	Value
Assets under custody	US\$ 6 trillion
Assets under management	US\$ 946 billion
S&P long term date rating	AA-
Tier 1 capital ratio	12.6%
Office locations (countries)	22
Client locations (countries)	46
Revenue 2014	US\$ 4,331 million
Net income 2014	US\$ 812 million







Role of the custodian: core services



### **Core services**

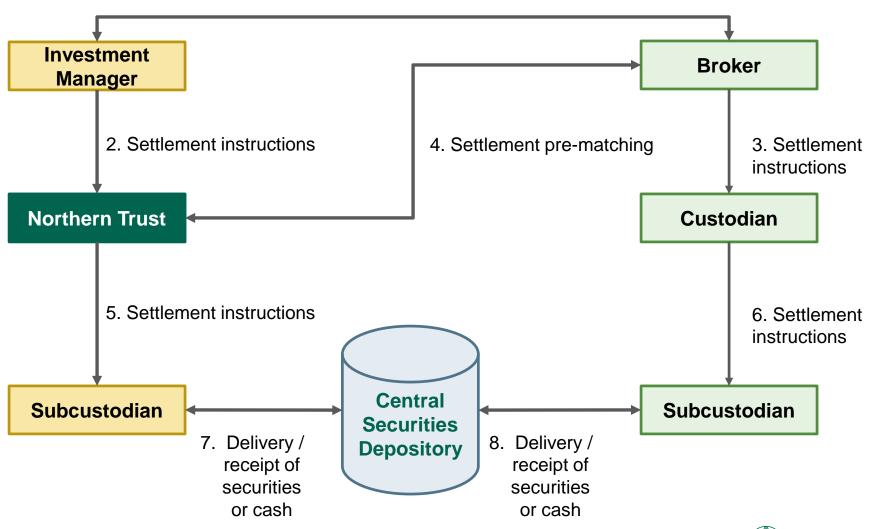
- Trade settlement
- Asset servicing
- Reporting





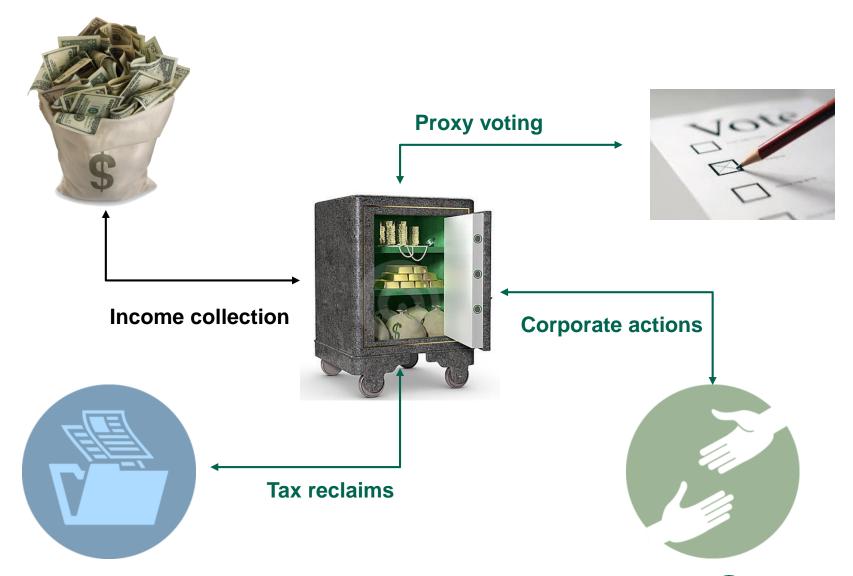
### Role of the Global Custodian: Trade Settlement

1. Manager instructs buy / sell trade and broker responds with confirmation



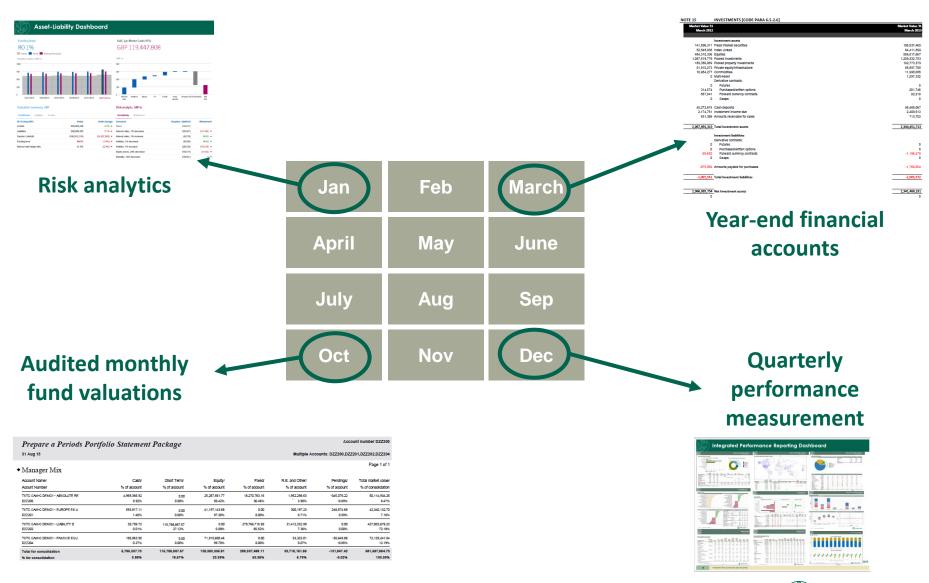


### Role of the Global Custodian: Asset Servicing





### Role of the Global Custodian: Reporting





Pension client: current trends



#### **Pension clients: Current Trends**

# LDI strategies

- Derivatives independent valuations
- Collateral management & optimisation
- Liquidity management

# Collateralised buy-ins

- Collateral management
- Compliance monitoring
- Project management & execution

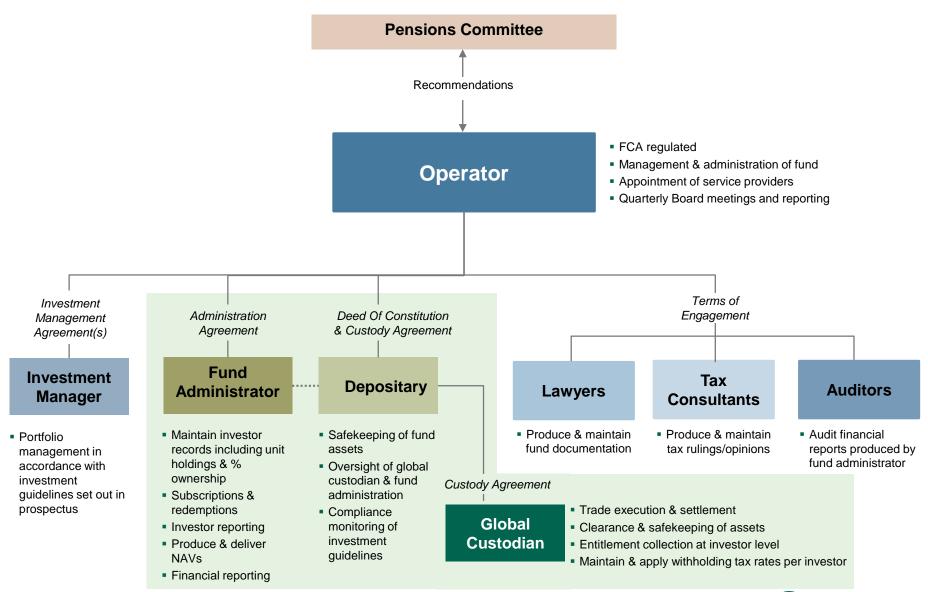
## Trapped surplus vehicles

- Escrow accounts
- Account control agreements
- Operational support





### Collectivisation: Authorised Contractual Schemes





The emerging role of global custodians



### Governance: the Emerging Trend

Pre - 2000

Global settlement

2000 - 2010

Alternative assets

2010 - Present

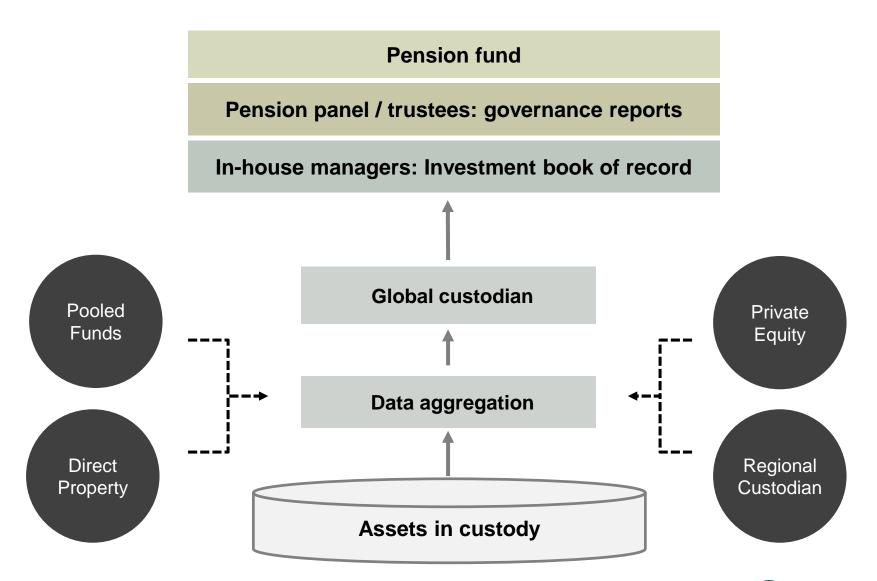
Governance





**Data aggregation** 

# Data Aggregation







Governance



### Governance: Answering Key Questions







### Transparency Analysis for Pooled Funds

#### Transparency down to the individual security level in the underlying holdings of pooled funds.

Before Fund Peek Through			
Reports xx-xx-xxxx	Account number ABC Client		
Effective Currency Exposure			
Country	Currency (Base currency)	%	
Canada	48,900,774	100.00%	



After Fund Peek Through			
Reports xx-xx-xxxx	Account number ABC Client		
Effective Currency Exposure			
Country	Currency (Base currency)	%	
Australia	1,630,504	3.33%	
Canada	2,997,192	5.12%	
Denmark	999,314	2.04%	
Euroland region	15,179,395	31.04%	
Hong Kong	1,837,565	3.75%	
Japan	5,472,449	11.19%	
New Zealand	245,092	0.50%	
Norway	231,011	0.47%	
South Korea	2,085,000	4.27%	
Seden	1,783,711	3.65%	
Switzerland	1,373,915	2.81%	
United Kingdom	12,239,711	25.03%	
United States	3,172,578	5.49%	
Total for report	48,900,774	100.00%	





### **Governance: Answering Key Questions**

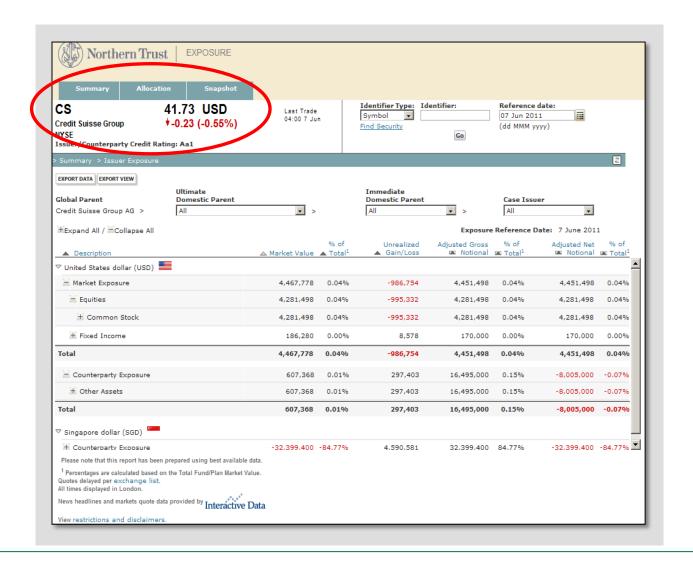






### **Counterparty Exposure**

#### What is our exposure to that <u>counterparty</u>?







### Data Driven Insights for Stronger Governance

Flexible tools and reporting turning client data into meaningful insights for enhanced governance.

**Institutional Governance Services** 

