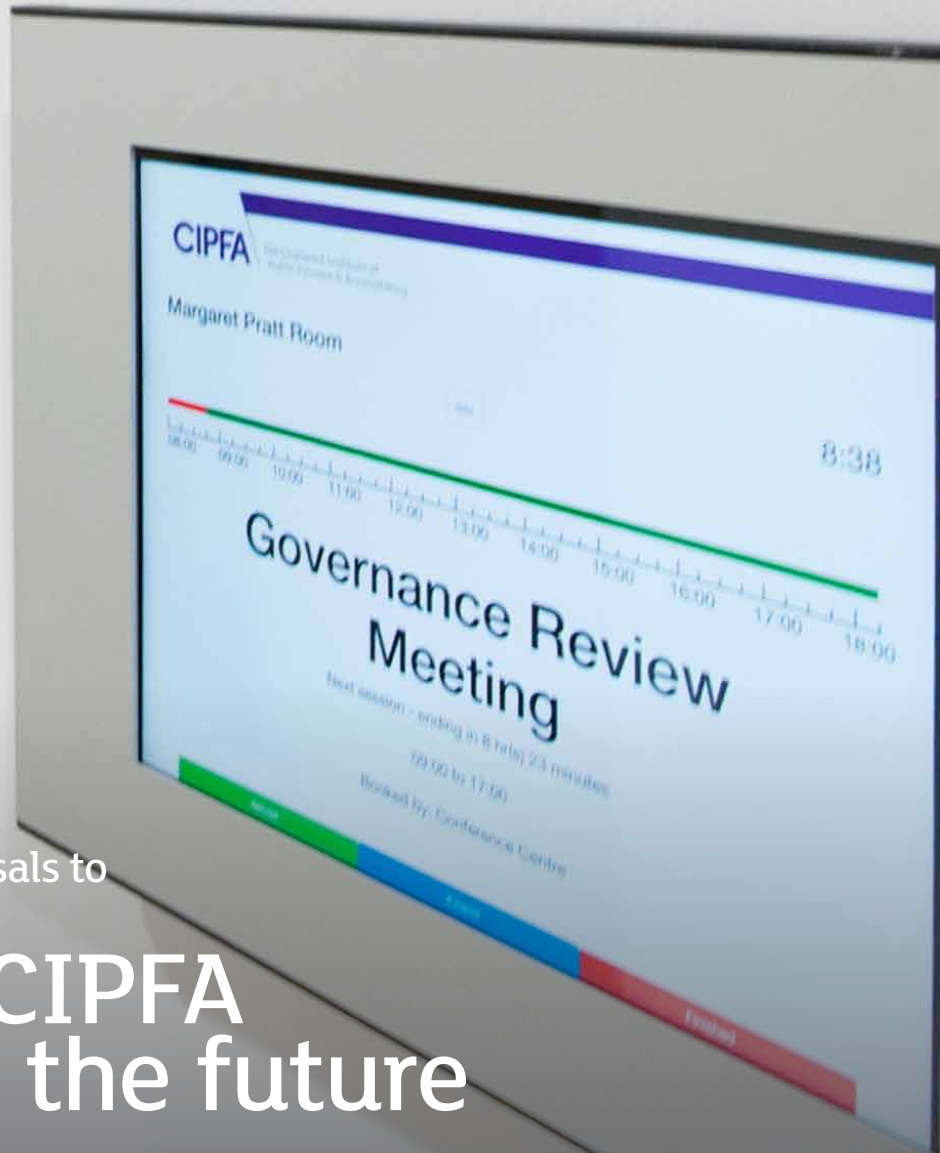


Spreadsheet

CIPFA.ORG | NEWS FOR MEMBERS AND STUDENTS

JUNE 2015



Vote on new proposals to

make CIPFA
fit for the future

by strengthening its governance structure

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in this issue

[New joint qualification in public and corporate sector audit](#)

[CIPFA talks tax and accountability at African Congress](#)

[New collaboration between finance and health professions](#)

[Countdown to our 2015 annual conference](#)

CIPFA

Message from the President

I can't quite believe this is my last column for Spreadsheet. My year as President has gone by in a flash. It has been an absolute pleasure working with you all, and I am genuinely heartened by the progress we have made in this year and that I got to be a part of it.

One of the personal highlights for me has been the release of our pre-election Manifesto which was a bold move for CIPFA in that it did not hesitate in defining the issues our public services are facing and clearly articulated steps we could take to try and manage them. In the run up to the election, I have witnessed how it has become a key asset for this institute in communicating our ideas to the media and stakeholders.

As well raising our voice, we have also improved the experience for CIPFA students. The institute recently launched a landmark joint audit qualification with ICAS to meet the needs of both the public and corporate sectors. This is welcome news as it will bring together both the expertise and standing of CIPFA and ICAS to deliver a qualification that gives its students greater portability and flexibility.

Internationally, CIPFA has also been making strides. This year CIPFA has forged strong links to improve capability and capacity in public finances with organisations based in countries including Malaysia, Pakistan and Nigeria.


I was privileged to meet with Nigeria's ICAN President at our new look Annual Dinner to sign our agreement with them, the largest professional accounting body in Africa. It was a great opportunity to connect with the leaders addressing their country's many challenges and to discuss our common drive in improving public finances. It brought back memories of leading CIPFA's delegation at the World Congress of Accountants (WCOA) in Rome late last year where the institute made a powerful case for why all governments need to take a global stand on issues as varied as fairness of taxation, transparency, good governance and accruals based reporting.

The manifesto, our international progress and the new qualification are only some of the many highlights of this year, but it's not over for my time as President yet. In my remaining time, CIPFA's Annual Conference 'Aligning Public Services- forging a sustainable legacy' is set to descend upon London and looks likely to be a sell-out event. I am particularly looking forward to the opportunity to explore how experts predict public finance will be affected by the change in government and what tools we practitioners need to continue to make services sustainable for communities.

Change is in the air for CIPFA with its incoming president, John Matheson,

and the rest of the UK alike with a new parliament and its new policies. I have no doubt that I leave the office in the best possible hands with John and I am sure all the CIPFA regions will be just as welcoming to him as you all have been to me.

Thank you to all the members and employees of the Institute for their support this year, I am looking forward to continuing to work with you as an active member in CIPFA's North West branch.



**Mike Owen,
President**



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Keeping up with CIPFA
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Spreadsheet
77 Mansell Street, London E1 8AN
T: 020 7543 5600 E: corporate@cipfa.org

Editor
Kathryn Chellew

We welcome your feedback on Spreadsheet. Please send your comments and suggestions for future articles to Kathryn.Chellew@cipfa.org

News

Tax and accountability under CIPFA spotlight at African Congress

The third African Congress of Accountants (ACOA) opened in Mauritius on 12 May with a call for a stronger public sector accountancy profession, from training through to financial monitoring and reporting.

The Congress brought together African and international accountants from the public and private sectors in Mauritius under the banner ‘Rising Africa - partnering for results’.

Speakers agreed that African accountants should involve themselves more in the work of the international standards setting boards, and delegates backed the Pan African Federation of Accountants’ intention to drive this process across the continent.

CIPFA ran three sessions at the conference, which attracted a large audience. Ian Ball, Chairman of CIPFA International spoke on public sector governance and reporting in Africa, and Integrated Reporting <IR>, while CIPFA



Rob Whiteman with IFAC President Olivia Kirtley, PAFA Ex-President Dr Asaad and PAFA president Vickson Ncube

CEO Rob Whiteman talked tax and its impact on development in Africa.

Rob Whiteman said:

‘CIPFA is a world leader in good public financial management, so we are delighted that we were able to use this platform to reach out to a large international audience to champion

that cause during a time of enormous challenge and reform in Africa and around the world.’

CIPFA won the best exhibition stand award at the Congress and was the first official global media partner.

For more information on the event please visit CIPFA’s [website](#).

CIPFA Annual Conference 2015 now open for bookings

Under the banner ‘Aligning Public Services, forging a sustainable legacy’, this year’s annual conference will provide an unrivalled forum for discussion and debate on the burning issues in public finance and accountancy.

Join us from 8-9 July at the Novotel West London to explore the latest trends in the profession with a top line-up of public sector speakers, including NHS England Chief Executive Simon Stevens and Lord Smith of the Smith Commission.

Dr Gerald Lyons, Chief Economic Advisor to Mayor Boris Johnson, will speak alongside Manchester City Council Chief Executive Sir Howard

Bernstein on ‘Disunited Kingdom – aligning the internal state’ while pensions expert Michael Johnson from the Centre for Policy Studies John O’Connell from the Taxpayers will explore the prickly question of whether public sector pension schemes are actually affordable.

As well as stimulating debate, the conference will look at practical tools and techniques needed to create sustainable public services in 2015 and beyond. The Student Conference runs alongside the main conference and gives CIPFA students the chance to develop their leadership skills and network with a wide range of public sector financial professionals.

For your chance to debate, network and meet your CPD requirements, [book now](#).



New landmark audit qualification launched by ICAS and CIPFA

CIPFA and ICAS (the Institute of Chartered Accountants of Scotland) are working together to produce a ground-breaking new joint qualification in both public and corporate sector audit.

The qualification will combine the unrivalled expertise and standing of both institutes to meet the needs of both the public and corporate sectors. This will also lead to dual designations from both ICAS and CIPFA for the students who train for this innovative new qualification.

The move responds to the growing need for accountants to be able to audit all entities in all sectors due to the mixed economy within which organisations now operate. The increasing fluidity between public and private sectors means many employers now require staff to have a registered audit status in both public and company audit.

This integrated qualification will be launched in September 2015, with a flexible delivery model that can be delivered face-to-face, or as a blended model through the use of technology.

It reflects radical changes made to public sector audit in the past few years with the abolition of the Audit Commission and the introduction of a new public sector audit regime.

More information is available [online](#) or contact E: steve.daniels@cipfa.org.

First cohort of counter fraud professionals complete CIPFA qualification

The first cohort of the CIPFA Counter Fraud Centre has completed a specialist qualification in countering fraud and corruption in public services.

The unique qualification comes as the Centre continues to demonstrate its leadership in the field and its commitment to helping organisations to better detect, prevent and recover fraud losses.

Head of the Centre, Rachael Tiffen commented:

‘I am delighted that the first cohort has completed the qualification with such success. The positive feedback demonstrated that the public sector workers are now well-equipped in the fight against fraud and can better understand the ever-changing landscape that threatens our services.

‘This first cohort of professional counter fraud officers is now equipped to use the most up to date techniques, analytics and tools taught in new qualification to serve the public interest in the organisations they work for.’

Fraud and corruption survey launched

In May, the CIPFA Counter Fraud Centre launched its [official survey on fraud and corruption](#).

Endorsed by the Local Government Association, it examines the levels of fraud and corruption that have been detected across English local authorities in the 2014/2015 financial year.

The results will be published in the summer and will provide the essential intelligence needed to more effectively tackle fraud and corruption. Authorities have been asked to share the number of investigations they have undertaken, the types of fraud encountered and the emerging trends. The survey also includes questions commissioned by the [Fighting Fraud and Corruption Locally Board](#), to give an even fuller picture of the preparedness and actions being taken by local authorities across the country.

The survey is open until **5 June**. If your local authority hasn't yet completed the survey, please contact olivia.coates@cipfa.org. Every local authority that completes the survey will receive 25% off if they join the CIPFA Counter Fraud Centre by the end of July.



Improving public financial management in Malaysia

CIPFA, The Malaysian Institute of Accountants (MIA) and The Malaysian Institute of Certified Public Accountants (MICPA) have signed an agreement to strengthen public financial management by developing skills and increasing capacity in Malaysia.

The signing ceremony took place in Kuala Lumpur, Malaysia at the Government Accrual Accounting Conference with Ian Ball, Chair, CIPFA International in attendance.

Commenting on the MoU, Ian Ball, Chair, CIPFA International said:

‘It is welcome news that our three bodies have come together to advance public financial management in Malaysia by forming a collaborative relationship that will be committed to developing practice within the country.’

The relationship has sparked several initiatives already. A delegation from CIPFA, MIA and MICPA met with



MOU signing ceremony in Malaysia

the Accountant General and Auditor General of Malaysia in Putrajaya, where discussions centred on developing finance capability, meeting the challenges of accrual accounting in 2016, sustainability, governance, IPSAS standards and MPSAS - the Malaysian equivalent.

Malaysia has an Economic Transformation Programme and vision

to become a high-income, knowledge-based economy by 2020.

Ian Ball, Ian Carruthers and Brian Donnellan from CIPFA also attended an interactive workshop for CIPFA students working for UNDP and WHO, held in the UNDP’s Global Shared Services Centre in Cyberjaya, an IT-themed city in the Multimedia Super Corridor in Malaysia.

CIPFA calls for a modernised fiscal framework for Scotland

CIPFA has called on the Scottish Government to seize the opportunity for fundamental change to the way it controls its finances as part of oral evidence given to the Scottish Parliament Finance Committee’s enquiry into Scotland’s fiscal framework on 13 May.

It follows a submission to the enquiry from the Institute in which CIPFA argued that it is time for the Scottish Government to update its fiscal framework so that it can support a modern and forward-looking system of government in Scotland.

Speaking after the evidence session in the Scottish Parliament, Head of CIPFA Scotland, Don Peebles said:

‘If the Scottish Government heeds our advice then any new system will be underpinned by strong prudent principles that would ensure sustainability and affordability backed by a balance sheet that displays the real financial position of the Scottish Government.’

CIPFA submitted evidence to the Scottish Parliament Finance Committee’s enquiry into Scotland’s Fiscal framework. This submission argued that to have a sustainable framework the Government has to have the appropriate level of financial information on Scotland’s overall finances and that this can only be achieved through a balance sheet for the Scottish public sector.

Supporting the business of academies



CIPFA exhibited at the Academies Show in April to offer our expertise in finance, accountancy and governance to schools running their own financial affairs independently of local authorities.

Find out more about what CIPFA’s [Academies Hub](#) can offer.

Meet the CIPFA Counter Fraud Centre team at Local Government Association conference

CIPFA Counter Fraud Centre is exhibiting at this year's [Local Government Association annual conference](#), taking place in Harrogate from 30 June to 2 July.

Heralded as 'the biggest event in the local government calendar', the team will be on hand to showcase the advanced data-sharing hub being developed with the centre's technology partner, BAE Systems, their new whistleblowing tool and the work they're doing to build and support the counter fraud profession.

Rachael Tiffen, the Head of the CIPFA Counter Fraud Centre and Governance, will also be speaking at the [Public Sector Show](#) on 23 June at ExCeL London.

Her session will look at the importance of collaboration and cooperation in tackling fraud, strategies for reducing exposure and the new challenges facing public sector organisations.



Rachael Tiffen, Head of the CIPFA Counter Fraud Centre

CIPFA Counter Fraud Centre partners with Cifas

On 23 June [Cifas](#) will launch its 2015 Insider Fraud Report at a special breakfast event supported by the CIPFA Counter Fraud Centre.

The report will combine statistics, analysis of the internal fraud trends recorded by Cifas members in 2014 and several contributions from leading experts. It will examine topics such as the motivations of internal fraudsters, whistleblowing, fake qualifications, data theft and more.

The event is being held at the Imperial War Museum in London.

Registration (with coffee and breakfast) will open at 08:30am, with the event starting at 09:00am. Spaces are limited for this event and are available on a first come, first served basis. If you would like to attend, please reserve your space by emailing olivia.coates@cipfa.org.

Cifas provides the UK's most comprehensive databases of confirmed fraud data, as well as a range of fraud prevention services, using the latest technology to protect organisations from the effects of fraud.

Whistleblowing e-learning package

The CIPFA Counter Fraud Centre has joined forces with its founding partner Mazars and the whistleblowing charity Public Concern at Work to develop an e-learning package on whistleblowing.

Launching this month, the tool has been designed for use in organisations where there is a whistleblowing policy in place. It highlights the importance of the policy and explains what whistleblowing is, why it matters and how to blow the whistle.

Using high-profile examples and sector-specific case studies, the e-learning package will be available to purchase from the [CIPFA Counter Fraud Centre website](#). Initially, there will be versions specifically aimed at local authorities and charities.



Imperial War Museum

CIPFA to build financial infrastructure in Nepal

News from Nepal has been dominated by the earthquakes that have devastated vast areas of the country, but looking to the future, CIPFA is playing its part in securing the country’s financial foundations.

CIPFA has been invited by the Nepal government and the World Bank to offer a proposal to implement its suite of international PFM (IPFM) qualifications in the country, along with other training, and to begin building the capacity to sustain these much-needed initiatives over the longer term.

The government wants to create a PFM academy in Nepal and is looking to CIPFA to offer advice on achieving this, and to train the trainers. This request was sparked by CIPFA’s work in Bangladesh, where our IPFM qualifications are being used to train staff in the Office of the Comptroller and Auditor General.

In March, Gordon Ferrier, Head of Global Membership at CIPFA attended three international public finance events in Kathmandu. A meeting of the Public Sector Committee of the Confederation of Asian and Pacific Accountants



Gordon Ferrier, CIPFA’s Head of Global Membership (front left) at the CAPA conference in Kathmandu

(CAPA) was followed by a public financial management roundtable event and an international PFM conference, at which Gordon made a presentation on the professionalisation of PFM around the world.

The events were attended by representatives from the Nepalese government, donors including the World Bank, CAPA members and other stakeholders.

CIPFA member Mark O’Donnell has been caught up in the earthquakes, working in Kathmandu with DFID on their Fiduciary Risk Assessment programme, where he has witnessed the scale of the disaster and the dire situation with regard to food, water and electricity.

To donate to the Nepal Earthquake Appeal, visit [DEC](#).

Full government accounts show net liabilities up by £624bn over the past five years

Analysis in a briefing note by CIPFA on the Whole of Government Accounts (WGA) shows that the UK’s public sector net liabilities, the gap between what the country owns and what it owes, increased by £224bn in 2013/2014 to £1.852 trillion.

The yearly increase alone would equate to an additional £8,389 of financial liabilities for each household in Britain.

In total the net public sector liabilities of the UK are equivalent to £69,363 for every household in the country.

The WGA published late March covers the financial year 2013/2014 and show that over the course of the past five years (since 2009/2010) the total net liabilities of the UK public sector have increased by £624bn or by £23,370 per UK household.

The publication of WGA, which is available [online](#), improves the transparency of government spending decisions and their impacts on the public finances.

Future Focused Finance: new collaboration between finance and health professions

Moves to boost the role of the finance profession in the NHS require a new collaboration between accountants and clinicians, as well as an improved understanding of costs across the health service.

CIPFA recently hosted a roundtable event on the Future Focused Finance (FFF) initiative where experts in health, research, local and central government discussed how NHS finance staff can help clinical staff achieve better value for money.

Here, Paul Carey-Kent, CIPFA's Health Policy Advisor, and David Ellcock, Programme Director of Future-Focused Finance, state the case for this collaboration.



CIPFA CEO Rob Whiteman speaking at the FFF roundtable event with Jennifer Howells, Regional Finance Director (South) at NHS England.

Need for positive partnerships in the NHS

At a time of unprecedented change and tight budgets in the health service, the Future Focused Finance initiative is taking steps to ensure that accountants achieve best possible value for public money by working closely with clinical colleagues.

At the roundtable event at CIPFA on March 30, Caroline Clarke, the senior responsible officer for FFF's work on best possible value, explained how the programme would equip the health service's finance community with the tools, skills and attitudes needed to drive change.

Attendees agreed there was a need to concentrate on outcomes for both patients and the whole population, with a focus on people living independently as long as possible with minimum medical intervention, rather than on increased health activity.

Doctors present at the discussion said financial decisions also had to be practical, but too many were made on the instinctive grounds that more spending must be good – for example on extra nurses – without an explanation about what outcomes will be improved.

Delivering this shift will require better ways of making the key allocative decisions, in which finance is key. How can we spend more on prevention and less on cure? How can we decide between the unquantifiable aspects of competing clinical strategies?

It is therefore vital to establish a new working partnership between clinicians and finance staff. A shared agenda around patient and population outcomes is required, tied to opportunity costing. Every decision to spend is another opportunity lost – so is it the right decision in that context? Accountants should see themselves as

contributing to those health goals, and clinicians must accept that money needs to be controlled.

To contribute to this new relationship, finance staff need to be broad-based business enablers, with an outward-looking understanding of how the whole public sector works. They mustn't take a narrowly organisational or numerical point of view. They should be "porpoising" – that is diving down into the detail when necessary but also leaping up to the strategic view. They need soft skills so clinicians involve them in decisions, and both groups need to be able to put themselves in each other's shoes. It might be too much to hope for perfection, but practical, porpoising finance staff will at least be making progress.

Paul Carey-Kent – CIPFA's Health Policy Advisor

From bean counters to value makers

Future Focused Finance (FFF) is changing the perception and role of finance staff in the NHS.

Common misconceptions that doctors, nurses and other clinical staff have of finance staff in the NHS – that they're bean counters only interested in profit - may have their roots in the way things have worked in the past. But things are changing.

The NHS is facing an unprecedented challenge, with an ageing population, rising costs and government austerity. An estimated £30bn needs to be found over the next five years to keep the NHS sustainable. And this can only be achieved if clinicians get involved in decision-making that brings best value for patients - and taxpayers. Simon Stevens, the Chief Executive of NHS England says he 'thinks like a patient and acts like a taxpayer'.

One year ago, finance leaders from six national health organisations decided to do something practical to get all aspects of NHS finance fit for a 21st-century health service.

With the support of CIPFA and the wider professional community, Future-Focused Finance was launched. It aims to change the perceptions of NHS finance; develop new skill-sets and competencies for finance staff; create a suite of best practice models for decision-making for best value; and engage clinicians, patients and the public in the financial challenges facing the NHS. Its five-year mission is 'Making People Count', with a commitment to far-reaching, long-term change.

Clinicians make most of the day-to-day decisions on patient care, and are also central to big investment decisions, such as new equipment or drugs. Yet very few are aware of the costs involved and even fewer have any formal training in finance. Having the finance team in a virtual silo removed from the realities of patient care does not help.

FFF aims to show clinicians the financial impact of the decisions they take, and to help them make decisions that give best value for patients. We

have recruited over 100 volunteers as ambassadors for the programme, and a similar number as 'finance educators' to train clinicians and non-financial staff. These groups are already changing perceptions of finance within the NHS, and many participants are also finding and developing new skills.

One year in, this is encouraging, but there remains a great deal to do - especially in clinical engagement. The financial challenges facing the NHS can seem daunting, but if finance staff, managers and clinicians can work together to make best-value decisions for patients, there is hope that they can be overcome.

David Ellcock, Future-Focused Finance Programme Director and CIPFA member.

CIPFA calls for devolved financial powers as public backs local decision making

CIPFA has called upon all political parties to commit to devolution by default of both spending and tax raising powers. The call came ahead of the general election after a survey by YouGov for the institute showed that 77% of the UK population believed that regions and local areas should be in control of their own budget and spending.

Over three quarters (78%) of the UK population also said that accountability for how money was

spent should also be placed at a local level rather than central government.

This came as the survey, which results are available online, showed that while trust in politicians was low across the board, local politicians were trusted twice as much as national figures. The survey showed that only 16% of the UK population trusted politicians based in Westminster while 32% trust local elected politicians.

Read the [press notice](#) online.



Institute matters

Governance review

Thank you to all our members who responded to the governance consultation held earlier in the year.

The Governance Review Working Party has spent the last three months taking evidence and your responses into account.

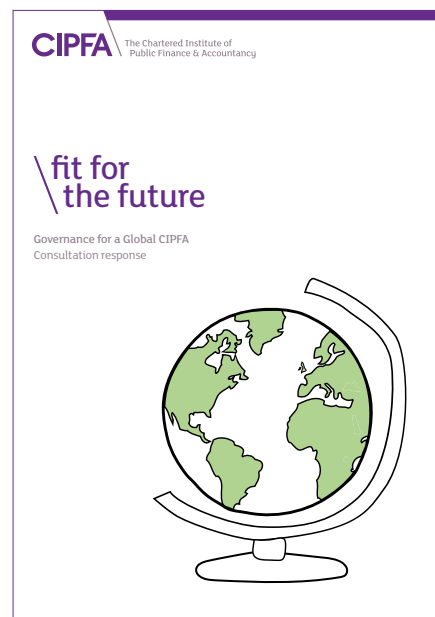
The consultation response was published on 1 June alongside AGM material and contains an outline of the working party's final proposals.

All the proposals have been endorsed by CIPFA's Council, and were developed according to the review's priorities and aim to strengthen our whole organisation in line with CIPFA and IFAC's international framework on good governance in the public sector. The proposals are centred around:

- strengthening the strategic role of Council
- achieving a greater regional focus
- increasing the impact and capacity of the honorary officer team.

Please take the time to look at this response and vote on the relevant motions electronically or by post - or in person if you're attending the AGM on 7 July at our Annual Conference. If the vote is successful, we will apply to the Privy Council to make changes to the Bye-Laws, and the new rules should come into force in autumn 2015.

A copy of the consultation response can be found at www.cipfa.org/about-cipfa/cipfas-governance-structure/governance-for-a-global-cipfa



Governance review response

CIPFA Public Service Audit Award

360 Assurance and their host organisation, Leicestershire Partnership Trust, has won this year's prestigious CIPFA Audit Award for innovation and excellence in public service audit – previously known as the Cliff Nicholson Trophy.

The health company received the award for its outstanding, innovative approach to supporting Clinical Commissioning Groups (CCGs) at the highest level so that new governance arrangements are clear, well-understood and fully reflect best principles and practice.

The award was presented by CIPFA President Mike Owen at CIPFA's internal audit conference on 14 May in Manchester.

Tim Crowley, Chair of CIPFA's Audit Panel, said: 'The method that 360 Assurance has developed has a high level of transferability within the



CIPFA President Mike Owen presents 360 Assurance with the Audit Award

NHS, but also in other areas of the public sector.' Tim Thomas, Director of 360 Assurance, said: 'Confirmation

of our work by our peers in the form of this prestigious award is something we value highly.'

How effective is your finance function?

Finance teams in local authorities have worked tirelessly to identify important savings and allocate resources more efficiently. Budget-making decisions have a considerable impact on the council as a whole, and it is important to gain feedback from employees on how they are supported through the budget process.

CIPFA's Finance Users Survey will allow organisations to identify any issues regarding the services provided by the finance function, and gain insights into employee awareness of the relevant processes. Such feedback can help identify areas for improvement, understand training requirements and ultimately streamline the finance function.

The flexibility of the survey means that it can be used throughout the year, according to the needs of the organisation. For example, you might want to run one survey during the budget setting process, and another at a later date on budget management, finance/budget support and other aspects of the finance department. In addition, as more organisations complete the survey, there will be opportunities to obtain and share best practice.

If you would like more information about the survey, please visit the [CIPFA Research website](#) or contact the team on research@cipfa.org.

New guidance on charities, public health and academies

TISonline launched three new information streams in April to mark the 2015/2016 subscription year, extending the coverage of the service to other sectors:

- [Charity accounting and financial management](#) explains the basics for those new to charity finance, and provides detailed guidance on charity accounting and reporting, financial management, financing, trading and tax matters.
- [Academies](#) covers the key finance requirements and other corporate functions essential to the successful running of an academy, and is a source of practical information for those with academy finance responsibilities.
- [Public health](#) outlines the background to the current design of the public health system in England and provides information, data and analysis on the sources of funding. It also offers analysis of the ring-fenced grant to local authorities, and of budgets and outturn data at a national level.

If your organisation already holds a full subscription to TISonline you receive automatic access to these new streams. To add these streams to your subscription or take out a new subscription, see [Subscription Packages](#) or email tisonline@cipfa.org.

TISonline Academies is also available as part of the [CIPFA Academies Hub](#).

Right to Buy: sums don't add up

The 2015 Conservative manifesto signalled a clear intention to pursue a Right to Buy (RTB) policy with housing associations. In 1980 a similar suggestion was omitted from the RTB legislation following heavy lobbying from the housing sector.

The arguments 35 years ago are similar to the arguments being presented today - housing stock reduction, asset loss and social cleansing. However, the funding argument, while still clearly relevant, has moved on, following the government's decisions to interlink the policy of high value stock sale to the funding of RTB for housing associations.

The funding streams suggested to pay for this policy lack detail and there is a considerable financial risk attached to some of the assumptions made. With the importance of stable housing in supporting economic growth, the maths around this calculation need careful checking, argues the Chair of CIPFA's housing panel Ken Lee in [Public Finance](#).

Action under CIPFA's Disciplinary Scheme

The Institute's independent regulatory committees have taken action in relation to Mr Alan Welch. With his consent, the Institute's Investigations Committee issued him with a reprimand on 26 March 2015 in relation to his failure to pay car parking charges at his NHS place of work.

Fuller details of the matter can be seen [online](#).

Update from Paul Woolston, Chairman of CIPFA Business

This article is a first from me as Chairman of CIPFA Business, a role that I was appointed to back in January last year with the ambition of helping CIPFA to carry on providing outstanding services. I'm extremely pleased with our progress as we have gone from strength to strength in improving public financial management and engaging with our members.

The CIPFA Counter Fraud Centre has played a vital role in increasing our voice and it is continuing to garner massive support from central government agencies and draw in key stakeholders. It recently announced a new strategic partnership with BAE Systems Applied Intelligence and will be working on developing a number of tools, including an advanced data sharing hub. The Centre's new qualifications are also running successfully; the first cohort of new counter fraud specialists completed their studies in April and their feedback has already been extremely positive.

CIPFA's Academies Hub is another example of delivering services that are integral to our communities. The Hub helps with the business end of academies, promoting good financial management and governance.

It recently had a very successful platform at the Academies Show in London, where Giles Orr addressed attendees on what's next for academies and the way they run their finances. Giles managed to engage with potential stakeholders on why governance and transparency are key to financial processes and how things will change in the future.

The CCFC and the Academies Hub are just some of the areas where CIPFA are leading the way in improving public financial management whilst supporting its members. Across the whole Institute I have seen a real drive to improve the services that we offer and I am looking forward to continuing to play my part in this.



Paul Woolston, Chairman of CIPFA Business

If you have any questions to do with the areas I have mentioned please refer to Spreadsheet's 'who's who' guide where you'll find the most appropriate contact.

Health and social care integration: what CIPFA thinks

The integration of health with social care is a political priority. Our briefing paper *Moving ahead with integration* spells out three conditions needed to make this integration a reality.

First, the government needs to recognise that combining two financially challenged systems will not in itself increase resources available. All the indications are that additional funding or changes to the regime for charging will also be needed.

Second, it is critical that the new government moves quickly to address the financial and policy framework for integration in 2016-2017 and beyond.

Third, central and local health and social care leaders must take the right local action to facilitate successful integration, concentrating on frontline practice.

Read more on our [CIPFA Thinks website](#).

Transformation in commissioning and procurement: new CIPFA Insights

CIPFA has published a white paper on contract management as part of its Insights series for CIPFA Thinks, our thought leadership programme.

Local government in England is responsible for the management and control of £55bn each financial year. But

public services are undergoing radical change, experiencing unprecedented reductions in expenditure.

All council treasurers are acutely aware that their financial position means that whatever service delivery models are agreed in the future, they will have to cost a lot less than at present and involve far less resources.

The emerging consensus is that local councils will become effectively commissioning bodies and will be more reliant on external organisations to deliver their services.

Download [The Case for commissioning and procurement transformation in English local government](#) from the CIPFA Thinks website

Members news

Obituary: Ivor Craddock

Ivor Craddock, a long standing member of CIPFA, died on 31 March 2015 aged 92 after a lengthy illness.

In the early days of his career, from 1947 to 1954 he worked under Dr Hedley Marshall for Coventry City Council as an Accountancy Assistant. He then moved to Widnes Borough Council for five years before being appointed Chief Accountant for Crayford District Council in 1959. His final career move was to Maidstone Borough Council where he became Borough Treasurer in 1974, retiring in 1987.

Tony Jeyes who worked for Ivor in the Maidstone office wrote this tribute:

‘A natural leader, Mr Craddock was a strong willed but fair man who was always willing to listen to alternative views. He was particularly gifted at bringing the best out of people, listening patiently to either personal or business problems and then offering advice and guidance that would usually result in a solution being found, even if that meant acceptance that there was none!’

‘He took everyone under his wing, sharing his knowledge and experience to make them better people. He is greatly missed by all who knew him.’



Ivor Craddock

General election candidate beaten but not defeated

CIPFA member Frank Jackson, a British pensioner living in France who stood against Boris Johnson to highlight the injustice of the expat voting ban, won only 14 votes in the election but was happy with the publicity his campaign attracted.

A former Falklands Islands government treasurer, Mr Jackson no longer has the right to vote in the UK after living abroad for 20 years.



Frank Jackson - Credit: Sophie Jackson / Telegraph Media Group

He stood for election to highlight the fact that he could run for office, but not vote. The Conservative win is good news for his campaign, because the Party has pledged to abolish the 15-year rule and let British expats keep their right to vote for life.

‘I am happy with the result,’ said Mr Jackson, ‘I got 14 votes which is better than I expected. I didn’t insist on a recount.’

www.telegraph.co.uk/expat/expatnews/11591579/Election-2015-Vote-campaigner-beaten-by-Boris-is-still-smiling.html

Letter from Alan Gould, retired since 1992

Spreadsheet has always been a very good and useful publication. Unfortunately, for those (long) retired members, the value of it decreases in direct proportion to the number of years retired. In due course, there is very little in it that is of interest or understanding, and we retirees then long for some interesting scandal or goof or decidedly adventurous information that keeps us in touch with our institute but is not too demanding of our intellect, supposing there is any remaining!

So, how about scouting round for a regular (preferably still serving) columnist who can entertain us regularly or even occasionally, and to whom we can look to keep us in touch by scooping all the less intellectually demanding but interesting items?

But please, no deadly serious stuff for us oldies!!

Membership rewards

CIPFA Rewards is a portfolio containing money-saving discounts. This month's highlights include:

Cricket Club membership - less than half price

Enjoy a summer of watching cricket at the finest ground in world cricket, Lord's, for just £100 as a member of Middlesex County Cricket Club, reduced from £260. As a member you can sit and watch Middlesex play from the Lord's Pavilion and Long Room, and have priority access to international matches at Lord's.

Motoring accident cover 24/7 free to you as a CIPFA member

In all cases where the accident is not your fault, contact TMA 24/7 who will recover and repair your vehicle, give you a like for like replacement whilst yours is off the road, organise care of driver and passengers, even provide specialist legal support. You will not pay any excess as you would with your vehicle insurance,



nor lose your no claims bonus, because they are not an insurance company, they are an assistance and protection firm.

Claim your FREE 12 months membership (quote CIPFA24).

PG Mutual – Protecting your lifestyle

PG Mutual provides a tailored income protection plan that provides a regular income if you are off work sick, as well as building up an investment element

for you at the maturity of the policy.

CIPFA members get 20% off their premiums for their first two years' cover and, if you apply now, you will receive the first two months' cover free.

View more information at www.pgmutual.co.uk and enter 'CIPFA' or call 0800 146 307 and quote 'CIPFA'.

Terms and conditions apply – see the Rewards website for details.

Volunteer accountant needed for RSPCA Guildford

The RSPCA's Guildford branch needs an independent examiner for their annual accounts, on a pro-bono basis. It is a small registered charity with an annual turnover of c£40,000 and reserves of c£60,000, registered for VAT.

The role offers a perfect opportunity for a part-qualified accountant to gain valuable practical experience, or a qualified accountant to work in a new field and demonstrate corporate social responsibility. The volunteer would be needed between January and March each year, for approximately three days' work, although the charity would

welcome a higher level of commitment. Basic expenses will be reimbursed.

To discuss further, please contact [Katrina Tully](mailto:Katrina.Tully@rspca.org.uk) on T: 07789 603760 or [Lucy Pollard](mailto:Lucy.Pollard@rspca.org.uk).

Anyone for golf?

CIPFA is offering members the chance to tee off the 2015 Annual Conference with 18 holes of golf.

The CIPFA Golf Day on Tuesday 7 July is an excellent way to meet CIPFA members and catch up with old friends at West Middlesex Golf Club, a leafy riverside and parkland course close to central London.

To bag your place on this fun day out, email [Suzanne Jones](mailto:Suzanne.Jones@cipfa.org.uk) or find out more [online](#).

Keeping members in the picture

If you've ever attended a CIPFA event and wanted to view the photos, we have a Flickr account which might be of interest.

Recent photo albums include the [Annual Dinner and Mansell Street official opening event](#).

We also have a [regional conferences Flickr account](#).

And [CIPFA South East](#) are among the regions to set up their own photo account.

Regional news

CIPFA Northern Ireland AGM and awards ceremony

It is nice occasionally to step back from the pressures and discuss the bigger public service issues with your peers in an informal environment.

This was how many guests felt at the annual CIPFA Northern Ireland lunch held in Belfast Castle on 15 May 2015, attended by over 100 CIPFA members, guests, sponsors and supporters. It was preceded by a special awards ceremony to recognise exam success for those who had completed CIPFA courses.

During the branch AGM, Michael Burton was confirmed as chair for his second year and Jonathan Adams was nominated as the Northern Ireland and other small regions representative on the Institute's Council.

The CIPFA Vice-President John Matheson attended and spoke at each of the events. John's clear message was the need for public sector officials to take a different and innovative approach to financial constraints in Northern Ireland and that achieving efficiencies was not enough.

Long-standing CIPFA member Heather Cousins presented the certificates to award winners on behalf of the Minister for Employment & Learning in her capacity as Deputy Secretary. The highlight of the awards was welcoming five new members who have successfully completed the CIPFA professional exams and who we hope will take an active part in the Institute.

Special CIPFA awards were also made to Dr Joe McKee for his services to the chairs forum and to public service in Northern Ireland; Mark McNaughten as the newest CIPFA member under bylaw five rules; and Helen Clarke who achieved top results in her professional qualification modules.



New CIPFA NI members received their certificates for successfully completing the PQ

CIPFA South East Retired Members Society

Eric Keighly from CIPFA South East writes: A glorious sunny morning greeted the 28 retirees who visited the offices of the company of Watermen and Lightermen of the River Thames near the Monument.

In 1514 the earliest Act of Parliament for regulating watermen, wherryman and bargemen received Royal assent from King Henry VIII. Under this Act the company introduced apprenticeships for those wishing to learn the skills of the watermen. In 1700 the lightermen (carriers of goods/cargo) joined the Watermen's Company. The company

is a working guild and is still actively involved with the life of the river and those who work on it.

The present Watermen's Hall was built in 1780 being designed by William Blackburn for the company. It is the only original Georgian Hall in the City of London. After the business of the morning, we adjourned for a convivial lunch in a nearby establishment. The next meeting in the autumn will be a visit to Mansell Street.

Find out more about the society's activities [online](#).

North West changes and farewells

At the CIPFA North West AGM in March, Shaer Halewood was welcomed as President for the next two years with Mike Thomas elected as Vice President. The event was part of the Society’s spring seminar on the theme of integration.

CIPFA Chief Executive Rob Whiteman was in attendance and delivered a rousing and thought-provoking presentation which asked us to consider the role of the Institute and its members in the future. Mike Farrar (former Chief Executive of NHS Northwest Strategic Health Authority) and Ben Jay (Tameside Council) both delivered presentations from different sides of the table on integrated health and social care and the final presentation of the day came from Chris Murray, Director of Core Cities.

Shaer paid tribute to outgoing President Gill Kilpatrick and thanked her for her support over the past two years, which included a very successful Annual



Left to right – Shaer Halewood, President. Gill Kilpatrick, past President, Mike Thomas, Vice President

Conference and Dinner last November. Shaer also thanked outgoing Treasurer David Hodgkinson for his time and support and wished him well with his new role at the City Of Westminster.

Liga Berzina was welcomed as President of the newly reformed North West CIPFA Student Network and Sarah Oldendorp as new Chair of the Audit, Risk and Governance Group.

Hedley Marshall Memorial Award

Who do you believe deserves the Dr Hedley Marshall award for making an outstanding contribution to regional activities this year? Nominations close on 20 September and it will be awarded at the 2015 Conference for the Regions, to be held in October at Warwick Business School Conference Centre.

Last year’s winner was Gavin Mason, who for many years has been an advocate of CIPFA through his work promoting regional activities among members in Yorkshire and Humber, building the Institute’s profile within the public agencies he has worked with and encouraging other members to volunteer.

CIPFA’s volunteers are an integral part of the way that CIPFA operates. Around 10% of CIPFA’s members are involved as volunteers in one form or another and without their valuable contribution CIPFA could not be the vibrant and member focused organisation it is today. So make sure you nominate the person who makes a difference in your region.

For more information contact Dee Noonan, deidre.noonan@cipfa.org.



Gavin Mason receives the Hedley Marshall Award in 2014 from CIPFA President Mike Owen

CIPFA South East Spring Conference and AGM report

Our Annual Spring Conference and AGM on 22 April saw a highly topical programme delivered by excellent presenters to an enthusiastic audience. With the impending election looming there was timely informed and thought-provoking analysis on our public finances from Tony Travers from the LSE. Chris Moule of Grant Thornton spoke on the implications for governance and resourcing issues of the Better Care Fund implementation.

Mike Owen summarised the key challenges post-election for CIPFA and gave a progress report on governance, apprenticeships, international developments and other future initiatives. An afternoon session on regeneration and economic development in Greenwich by its Chief Executive John Comber shared some vibrant and transformational themes - continued by PA Consulting's Mark Bell explaining how digital engagement for public services delivery can benefit the whole community.

Fiona Daley from the LGA summarised the impending changes in public audit procurement and delivery, followed



Rosanne Fleming, CIPFA SE Regional President

by Rachael Tiffen explaining the role of CIPFA's Counter Fraud Centre. Both sessions demonstrated ways to raise standards of governance and accountability in public service delivery. The final presentation by CIPFA's Giles Orr explained the initiatives and impacts of the international strategy and its importance for our current membership.

The 2015 CIPFA SE AGM welcomed Rosanne Fleming as Regional President



Amy Crowson, Regional Vice President

and Amy Crowson as Regional Vice President for 2015/16. Nicki Cooper remains Regional Treasurer, Lillian Manning Web Administrator and John Barker was re-elected Regional Secretary.

Grant Thornton hosted the event as a CIPFA SE regional events programme partner for 2015. Visit the [CIPFA SE regional website](#) for details on this and other events.

Changes to CIPFA South West Council

Caron Reeves, the region's secretary, has had to step down from her position on the South West Council. Jane Cunio has agreed to take on the role.

Regional President Danny Batten said: "We have been very grateful to Caron for her input to the council. She has put many hours into improving our modus operandi and adding some professionalism to our committee meetings. She will be sadly missed but we are grateful to Jane who has now offered to step into the breach.

She is AAT-qualified and has extensive experience working in colleges and the private sector. She also has HR experience and is keen to support us here in the SW. So we welcome her on board and look forward to meeting her at our next council meeting in June."



Danny Batten, CIPFA South West President

2015 CIPFA in the North East dinner

Over 70 CIPFA members and guests attended this year’s Annual Dinner, held at the Copthorne Hotel, Newcastle-upon-Tyne, on Friday 17 April. On a glorious summer evening, a drinks reception opened proceedings, which gave a suitable opportunity to welcome official guests from other institutes as well as sponsors Sellick Partnership and Cofely GDF Suez.

The Annual Dinner also provided a wonderful opportunity to recognise our newly qualified members and to welcome David Jobson and Felicity Cowie, both from Gateshead Council, into the Institute as full members.

A speech from newly elected Regional President Clive Johnson opened the dinner with a positive message about the continuing importance of public sector services and their impact on our lives. National President Mike Owen then



A night on the town for CIPFA North East members

highlighted CIPFA’s achievements on a local, national and international level.

All guests gave generously to a raffle which raised over £400 for two charities, the Teenage Cancer Trust and Clic

Sargent. A keenly contested table quiz also provided much discussion. CIPFA in the North East would like to thank all who attended for their contribution to another successful dinner.

Volunteers needed for Midlands sixth form games

The 2015 Sixth Form Management Team Games will take place on 17 and 24 June and 1 and 8 July and CIPFA in the Midlands are looking for help from all its members – general, student and retired.

- Do you have contacts with sixth forms – could you encourage them to take part?
- Could you offer a day or more to take part in running the games, as a mentor with a team or a marker/facilitator?
- Could you share the need with colleagues and encourage them to help?
- Would you be willing to take the game to a sixth form, after the main events, to help them run the game in-house?

This year we plan to increase the number of games to eight and, if possible, to expand the follow-up offer to more sixth forms but this will be heavily dependent on finding sufficient volunteers - we’ll need 120 volunteer days for the games alone.

Thanks to the generosity of our volunteers, since 2006 we have run 40 games for 1,400 students from 87 sixth forms and colleges across the Midlands, which simply would not have been possible without people like you giving up your time. Thank you!

If you would like to find out more or volunteer, please email E: 6thforms@cipfa.org



Newcastle Sixth Form Games

CIPFA South East's summer conference turns autumnal

The CIPFA South East Summer Conference is in its 58th year, and it's time for a change. Over the past few years, the date of the conference has been drifting later and later in the year, so we've decided to re-brand slightly. The South East Autumn Conference is born!

We are committed to bringing you the same high quality event that you have enjoyed in the past, and will be returning to [Knuston Hall](#) near Rushden again this year, after two successful events there in 2013 and 2014. The conference will run from Wednesday 21 to Thursday 22 October.

Topical speakers have already been lined up to bring you bang up-to-date on the Better Care Fund; update you on the practical implications of the EU Procurement Rules; provide insight into commercialisation of public services; and give you information about the new CIPFA Professional Qualification. We also have the return of our popular motivational speaker – Roz Gadd. Other speakers to be confirmed include the CIPFA President elect, John Matheson and Chief Executive, Rob Whiteman.

Details on how to book will be published soon. Find us on [Facebook](#), Twitter [@CIPFAsumSch](#) or email us directly on E: summer.conference@cipfasoutheast.org.uk.



Both sides now: inside and outside the picturesque conference venue, Knuston Hall

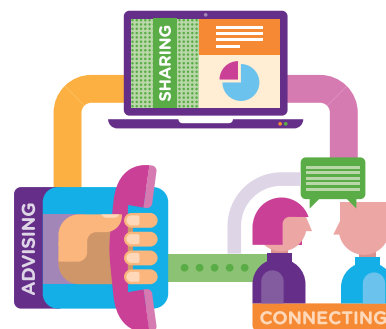
New South West Student Committee

As a region with a growing number of students, the South West Regional Council is pleased to announce the launch of a new student sub-committee.

This committee aims to support students in all areas, running a variety

of events across the region. We are currently looking for volunteers to sit on the committee and assist with the running of events.

If you are interested, please get in touch with [Sophie Medwell](#).



Designing Scotland’s future: new thinking, new powers, new people

The CIPFA Scotland Public Finance Conference took place on 26-27 March 2015 in Clydebank. From satellites in space to an inspiring story about manufacturing jam, the diversity and energy associated with the conference was in evidence again this year.

At the conference, John Swinney MSP, Cabinet Secretary for Finance and Sustainable Growth and Deputy First Minister of Scotland was awarded an honorary CIPFA membership in recognition of his significant contribution to improving public financial management in Scotland.

A new apprenticeship scheme for a career in public finance in Scotland was also announced at the conference. The training will be delivered by the Institute both through innovative distance learning and face to face at CIPFA’s new state of the art training and development facility in Edinburgh.

This comes as CIPFA Scotland has been accredited by the Association of Accounting Technicians (AAT) as an approved training centre. This will enable the Institute to deliver training as part of our apprenticeship programme to develop the next generation of public service leaders.

CIPFA and CAPITA Asset Services also announced they are to collaborate in offering a new training programme to increase the practical scrutiny and financial management skills of elected councillors in Scottish local government.

To view the slides from the Conference, please go to [CIPFA Scotland’s website](#).



Pupils from local high schools questioned a panel of UK political party members as the finale to the conference



Alan George receives honorary CIPFA membership from Scottish branch chair, Christine McLaughlin



John Swinney, Scotland’s Deputy First Minister and a keynote speaker at the conference, receiving his honorary CIPFA membership from Mike Owen

Student news

CIPFA students awarded for outstanding results

CIPFA annual prize winners' ceremony took place in April at the Institute's headquarters in Mansell Street, London. Prizes were awarded to those students who achieved the best performance in each paper of CIPFA's Professional Qualification (PQ) in 2014.

Winners included Tomas Bowring, who won the Arthur Collins Memorial Medal, Jenny Hann who won the Eric Gilliland Memorial Medal and Stephen Howarth, who was awarded the Richard Emmott Memorial Prize. All prizes are awarded at the final Strategic stage of the PQ.

CIPFA President, Mike Owen, who awarded the prizes, said:

"Congratulations to all of this year's prize winners, it's fantastic to see that hard work has been rewarded. This award honours outstanding students who represent the future of our profession, so I am delighted that they have been celebrated in this way.

"CIPFA's PQ continues to be the bedrock for all those who wish to work and study in public finance management."



CIPFA students celebrate their achievements with CEO Rob Whiteman (second left) and President Mike Owen (centre)

The first ever winner of the Steve Freer award for best international student - named in honour of the former CIPFA CEO - was Hia Paul.

A full list of prize winners can be found on CIPFA's [website](#).

Employers endorse apprenticeship scheme

The London Borough of Hackney and Grant Thornton have confirmed that they will be continuing their involvement in the CIPFA Finance Apprenticeship Scheme, now in its second year.

We are currently receiving a lot of interest from employers and potential apprentices and are currently recruiting the next cohort of trainees who are due to start in October 2015.

So far we have filled a number of positions for our employer partners, including three apprentices for Grant Thornton Manchester and Liverpool

and we are advertising two roles at Hackney Borough Council. Over the next few months, we will be advertising many more apprenticeship vacancies with councils, the NHS and other Grant Thornton offices.

The Apprenticeships team are busy visiting schools and colleges to continue building on our talent pool of applicants for current and prospective employer partners – we have already received almost 200 registration forms from individuals that meet our strict entry requirements and there are more to come.

If your organisation is interested in taking on an apprentice and would like further details about the scheme then please get in touch with us –

T: 020 7543 5757

E: apprenticeships@cipfa.org

W: www.cipfa.org/apprenticeships.

Meet our tutors

Matt Pinnock, CETC Senior Trainer

Matt has been with CETC for over two years, joining after ten years in a variety of local government roles, during which time he had qualified as a CIPFA member with CETC and now works with many of his old trainers.

Matt teaches MA, FM, BM and GPPE as well as contributing towards delivery of the Strategic Financial Management course. More recently, he has spent time on Train the Trainer courses with our international partners.

‘In April I spent a few days in Macedonia delivering a course to a group of prospective financial management tutors. This was a challenge because the style of delivery was different (I was not teaching the content of the course but how to teach it) and that English was not their first language (despite it being of a high standard). The days were scheduled to run from 09.00 but this was often interpreted as 09.15 and there was a relaxed attitude to the lunch “hour” – however, when work was required they knuckled down and were very keen to learn.

‘The group were very welcoming and recommended some good spots for lunch and dinner. One even took me out for a traditional Macedonian meal one evening. The food was plentiful, Mediterranean in style but with some Turkish and western influences; there was a definite eating out culture.

‘Macedonia’s capital, Skopje, is in the process of being rebuilt. It is primarily communist-style stock, rebuilt after a



Matt Pinnock enjoys some typical Macedonian food while training local trainers

devastating earthquake in the 1960s, but this is being replaced with stone Georgian style buildings that need to be weathered for a couple of hundred years before they look right.

There is plenty of history – it was under Ottoman rule for five centuries before becoming part of Yugoslavia. After the Balkans war, it gained independence peacefully in the break-up of Yugoslavia, though it has had long-

running disputes with Greece about its name - at the UN it has to be called the Former Yugoslav Republic of Macedonia.

‘It was a fascinating place to be with the history and different culture (but just as many similarities as differences). CIPFA has ongoing work in the area so I hope to be able to revisit the area soon.’

CIPFA Student Conference: the new leadership paradigm

CIPFA's students of today are the leaders of tomorrow so this year's Student Conference balances the day with a look at the strategic big issues of the day - and how the public sector may develop in the future - with the skills needed to be finance professionals.

The event will give you access to expert industry insight, as well as development tips and the opportunity to network with each other, CIPFA members and industry exhibitors at the main CIPFA conference. In the first part of the day, listen to two high profile speakers at the main conference before joining the student-only event in the afternoon.

Highlights include:

- Simon Stevens, chief executive, NHS England on the future of the NHS
- Isobel Oakshott, political editor and commentator on the fragmented political landscape
- Mark Hawkswell, organisational development consultant, and Nike Lawal, leadership coach, on leadership skills
- Idahosa Ness, entrepreneur, sound educator and founder of the Mimic Method on innovation

Don't miss this opportunity to attend your annual conference, develop your skills and network with colleagues: read more and book your place online: www.cipfaannualconference.org.uk

Online exams from winter 2015

CIPFA are moving all examinations from paper-based to online for their new-look Professional Qualification (PQ) and IPFM.

Online methods of assessment will be made available to students' worldwide training for their CIPFA qualifications, providing a flexible route into the profession, allowing students to take their exam at their workplace or home.

Financial Accounting and Management Accounting will be the first to be tested by e-assessment in December 2015; the full roll out across the syllabus begins in June 2016.

The same level of competence will be required to achieve CPFA – there will be no dropping of standards, CIPFA will still test complex public financial management skills.

Practice and mock exams will be made available so students can prepare for the real thing.

Ebola and ISIS hampering CIPFA exam efforts

Major world events have prevented a number of international students from taking their June exams.

West Africa is still suffering from the Ebola outbreak and Somalia is in turmoil following ISIS attacks on Kenya, and this is impacting directly on our students.

We're making every effort to enable willing students to take their exams, to build knowledge and skills much needed in the developing regions. Hopefully, our students in the 158 countries where CIPFA's qualifications are studied will be able to demonstrate their knowledge and skills to continue on their path to membership without facing this exceptional adversity.



Events

Conferences

CIPFA hold key conferences across a range of areas from technical guidance to debate and food for thought provided by leading speakers, experts and commentators. Search under 'conferences' at www.cipfa.org/events for our full listing.

CIPFA IT AUDIT SEMINAR

25 June, Birmingham

CIPFA's seminar will help audit teams target their scarce IT audit resources more effectively by focusing on key areas of risk and identifying where IT audit can add value.

www.cipfa.org/training/c/cipfa-it-audit-and-information-security-update-20150625-birmingham

ANNUAL EXECUTIVE PA CONFERENCE: SKILL-UP OR BE OUT-SKILLED

18 June, Hilton Belfast

A good executive assistant can help his or her boss get ahead - a great one might even become the boss one day! We're confident that everyone (whatever your level of experience) will leave the event feeling inspired and motivated.

www.cipfa.org/training/t/the-executive-pa-conference-2015-20150520

CENTRAL GOVERNMENT FINANCE CONFERENCES

2 July, Leeds and 13 October, London

This year's CIPFA Central Government Finance Conferences - Austerity: the new normal - will examine the state of the UK economy post-election and the world economy. The programme will consider vital issues for central government finance professionals.

www.cipfa.org/training/c/central-government-finance-conference-20150702-yorkshire-and-humberside

www.cipfa.org/training/c/central-government-finance-conference-20151013-london

CIPFA LOCAL GOVERNMENT ACCOUNTING CONFERENCES – TECHNICAL UPDATE DAYS

15 July, York and 21 July, London

Hear from CIPFA accountancy and local government experts and leading local authority finance professionals at the essential accounting event for local government.

Contact: E: rikki.ellsmore@cipfa.org

TREASURY MANAGEMENT AND HOUSING CONFERENCE 2015

15 July, London

www.cipfa.org/training/t/treasury-management-and-housing-conference-2015-20150715-london

CIPFA NORTHERN IRELAND ANNUAL CONFERENCE 2015

8 & 9 October, Hilton Templepatrick

The CIPFA Northern Ireland Annual Conference is a major event in the public services calendar, providing essential CPD for finance professionals and all those interested in improving the performance of the NI public sector. Register your interest at www.communiqatormail.co.uk/cipfalz//WebCapture.aspx?pid=4997&t=0

Accredited Training Programmes

BETTER BUSINESS CASES

22 & 23 June, Belfast

www.cipfa.org/training/b/better-business-cases-20150422-northern-ireland

29 & 30 June, Edinburgh

www.cipfa.org/training/b/better-business-cases-20150629-scotland

23 & 24 September, Belfast

www.cipfa.org/training/b/better-business-cases-20150923

CERTIFICATE IN CORPORATE GOVERNANCE

Starts 10 June, Cardiff

www.cipfa.org/training/c/certificate-in-corporate-governance-20150610

Starts 27 August, Edinburgh

www.cipfa.org/training/c/certificate-in-corporate-governance-scotland-20150917

Starts 10 September, Cardiff

www.cipfa.org/training/c/certificate-in-corporate-governance-20150910

CERTIFICATE IN CONTRACT MANAGEMENT

Starts 10 June, Edinburgh

www.cipfa.org/training/c/certificate-in-contract-management-20141015

Starts 25 June, Cardiff

www.cipfa.org/training/c/certificate-in-contract-management-20150506

DIPLOMA IN CORPORATE GOVERNANCE

Starts 1 September, Edinburgh

www.cipfa.org/training/d/diploma-in-corporate-governance-20150901-scotland

Starts 2 September, Cardiff

www.cipfa.org/training/d/diploma-in-corporate-governance-20150902-cardiff

FUTURE LEADERS ACADEMY

Starts 1 September 2015, Cardiff

www.cipfa.org/training/f/future-leaders-academy--20150901

INSPIRING BOARDROOM LEADERSHIP

Starts 7 October 2015, Belfast

www.cipfa.org/training/i/inspiring-boardroom-leadership-20151007

PRINCE2

6 July, Edinburgh

www.cipfa.org/training/p/prince2-foundation-and-practitioner-20150706

7 September, Cardiff

www.cipfa.org/training/p/prince2-foundation-and-practitioner-20150907



Regional Training

Midlands

CIPFA MIDLANDS QUESTION TIME: POST ELECTION WHAT HAPPENS NOW? LOCAL GOVERNMENT FINANCE 2020

4 June, Birmingham

'Question-time' style debate on how the local government finance situation is likely to change over the new Parliament. It will be run as a free evening panel debate, with coffee and light refreshments.

www.cipfa.org/training/c/cipfa-in-the-midlands-event-post-election-what-happens-now-local-government-finance-in-2020-20150604

North West

CIPFA NORTH WEST INTEGRATED SERVICES – POWERING THE NORTH

19 June, Preston £30 +VAT

This event will look at integration case studies and what they mean for the future direction of our public services.

www.cipfa.org/training/c/cipfa-in-the-north-west-northern-section-spring-seminar-20150619

NORTH WEST CIPFA STUDENT NETWORK SUMMER EVENT 2015

Friday 3 July 2015, Grant Thornton, Hardman Square, Manchester

At this free event, CIPFA members from across the country will share their professional development tips and experiences of being successful and active CIPFA members. The event will provide insight into career development within public sector and CIPFA governance arrangements in the North West. The Event provides excellent opportunity to meet fellow students and CIPFA members.

Contact Liga Berzina on E: l.berzina@wigan.gov.uk or visit www.cipfa.org/regions/north-west/north-west-student-forum.

NORTH WEST REGIONAL CONFERENCE AND ANNUAL DINNER

13 November (venue tbc)

This is our flagship full-day event with a variety of topical presentations followed by the Annual Dinner in the evening when certificates and awards will be presented, including the Volunteer of the Year award, renamed the Bill Jolliffe Award in honour of the former CIPFA national and North West President who died earlier this year.

Northern Ireland

CIPFA NORTHERN IRELAND LUNCHTIME BRANCH EVENT: A DIFFERENT DELIVERY MODEL TO ACHIEVE SAVINGS

18 June, Belfast £25 +VAT

www.cipfa.org/training/l/branch-events-2015--a-different-delivery-model-to-achieve-savings-20150618-northern-ireland

CIPFA NORTHERN IRELAND DEALING WITH THE PENSION DEFECIT

15 September, Belfast £25 +VAT

www.cipfa.org/training/l/branch-events-2015--dealing-with-the-pension-defecit-20150915-northern-ireland

CIPFA NORTHERN IRELAND LUNCHTIME BRANCH EVENT: REDUCING FRAUD IN PUBLIC BODIES

20 October, Belfast £25 +VAT

www.cipfa.org/training/l/branch-events-2015--reducing-fraud-in-public-bodies-20151020-northern-ireland

CIPFA NORTHERN IRELAND LUNCHTIME BRANCH EVENT: LESSONS FROM AUDIT

9 December, Belfast £25 +VAT

www.cipfa.org/training/b/branch-events-2015--lessons-from-audit-20151209-northern-ireland

South East

LONDON DIVISION SUMMER SEMINAR - THE REGENERATION GAME

17 June 2015, PA Consulting, London SW1

The event will explore the economic and social drive for regeneration in London against a backdrop of austerity and describes regeneration projects that are helping to reshape our city. Book online www.cipfa.org/training/c/cipfa-in-the-south-east-london-division-event-the-regeneration-game-20150617

South West

AUTUMN CONFERENCE

20 November, Taunton (tbc)

One of the guest speakers will be CIPFA Chief Executive Rob Whiteman.

www.cipfa.org/regions/south-west

Yorkshire & Humber

CIPFA YORKSHIRE & HUMBER REGIONAL AUDIT WORKSHOP: VISIONS OF THE FUTURE

9 June, Leeds Free to members.

This seminar will cover external audit arrangements as local authorities and the profession begin to implement the Local Audit and Accountability Act.

www.cipfa.org/training/c/cipfa-in-yorkshire-and-humber-event--regional-audit-workshop-visions-of-the-future-20150609

Wales

TRANSFORMING THE FINANCE FUNCTION, ETHICS FOR CIPFA MEMBERS AND OTHER CIPFA DEVELOPMENTS

24 June 2015, Bridgend County Borough Council

A free CPD event for members.

Contact John Dwight,

E: johndwight21@gmail.com.

Save the date

These events will be appearing at www.cipfa.org/events over the coming weeks and months:

PROCUREMENT AND CONTRACT AUDIT SEMINAR

23 September, Birmingham

CIPFA INSURANCE SUMMIT AUDIT SEMINAR

24 September, London

Contact: E: rikki.ellsmore@cipfa.org for more information.

CIPFA Annual Conference - take part in our photo-shoot

We are holding a photo session with our members and students at the conference on 7 and 9 July, which will be used for various marketing activities.

We are also offering all members a chance to update their LinkedIn profile picture with a free professionally-shot photo during the conference.

If you are attending the Conference and interested in taking part in a 15-minute photo session, please contact marketing at E: elika.nasiri@cipfa.org



Who's who at CIPFA

Use this mini-directory to find the right people to contact at CIPFA about a specific area of our work. Where no direct line is provided, call our contact centre on 020 7543 5600 and ask for the relevant person.

Academies

E: academies@cipfa.org

Advisory - UK

Neil Vincent
E: Neil.Vincent@cipfa.org

Advisory - international

Sharon Hanson Cooper
E: customerliaison@cipfa.org

Apprenticeships

Amrit Singh
T: +44 (0)121 200 0990
E: apprenticeships@cipfa.org

Audit

Keeley Lund
E: Keeley.Lund@cipfa.org

Benchmarking

Jane Owen
E: benchmarking@cipfa.org

Central government

Angelina Cannizzaro
E: Angelina.Cannizzaro@cipfa.org

Corporate communications

Matt Patterson
E: corporate@cipfa.org

Counter Fraud

Rachel Tiffin
E: counterfraudcentre@cipfa.org

Disciplinary Scheme

Helen Kitchen
E: dsadmin@cipfa.org

Education and Training

Nicola Campbell
E: cetc@cipfa.org

Financial management

Don Peebles
T: +44 (0)131 221 8640
E: don.peebles@cipfa.org

Financial reporting

Alison Scott
T: +44 (0)1604 889451
E: alison.scott@cipfa.org

Governance

Kerry Ace
T: +44 (0)2890 266778
E: Kerry.Ace@cipfa.org

Health

Angelina Canizarro
E: Angelina.Cannizzaro@cipfa.org

HR

Miia Steadman
E: hr@cipfa.org

Local government

Cliff Dalton
T: +44 (0)1262 851725
E: Cliff.Dalton@cipfa.org

Joanne Pitt
T: +44 (0)208 339 2607
E: Joanne.Pitt@cipfa.org

Benefits and revenues

Caroline Lee
T: +44 (0)1254 385938
E: Caroline.Lee@cipfa.org

Better Governance Forum

Diana Melville
T: +44 (0)1722 349398
E: diana.melville@cipfa.org

Children's services

Lisa Forster
T: +44 (0)1430 423663
E: lisa.forster@cipfa.org

Funding and finance

Roman Haluszczak
T: +44 (0)1274 533231
E: Roman.Haluszczak@cipfa.org

Housing

Dr Louise Dunne
T: +44 (0)7767 865614
E: louise.dunne@cipfa.org

Insurance, procurement and commissioning

Mohamed Hans
T: +44 (0)1924 461825
E: mohamed.hans@cipfa.org

Pensions

Neil Sellstrom
T: +44 (0)1287 619679
E: neil.sellstrom@cipfa.org

Police

Alison Dewhirst
T: +44 (0)1904 675587
E: alison.dewhirst@cipfa.org

Treasury management

Neil Sellstrom
T: +44 (0)1287 619679
E: neil.sellstrom@cipfa.org

Membership

Gordon Ferrier
E: membership@cipfa.org

Publications

Rhiannon Price
E: Publications@cipfa.org

Property

David Brindley
T: +44 (0)1244 394614
E: david.brindley@cipfa.org

Recruitment Services

Gill Kelly
E: RecruitmentServices@cipfa.org

Regional Branches:

CIPFA Scotland
Don Peebles
T: +44 (0)131 221 8640
E: don.peebles@cipfa.org

CIPFA Wales
Chris Tidswell
T: +44 (0)7825 190321
E: chris.tidswell@cipfa.org

CIPFA Northern and Republic of Ireland
Steve Mungavin
T: +44 (0)2890 266778
E: Steve.Mungavin@cipfa.org

Research

Jonathan Gordon
E: Jonathan.Gordon@cipfa.org

Statistics

Martin Hole
E: Martin.Hole@cipfa.org

Students and qualifications

E: studentsupport@cipfa.org

Student recruitment/university engagement

James Platt
E: james.platt@cipfa.org

TISonline

Alice Pearson
E: Alice.Pearson@cipfa.org

Training courses and events

Customer Liaison
E: customerliaison@cipfa.org

Websites

Anna Atkinson
E: anna.atkinson@cipfa.org