





UK Actuarial Advisory Firm of the Year

# **CIPFA CFO Actuarial Briefing**

**Discount rates** 

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How do we do it - reminder

**Selecting discount rate** 

**Summary and Conclusions** 

**Questions and discussion** 

## **Purpose of valuations**

Approach depends on question being asked	• Many questions!
Ongoing triennial funding valuation	<ul> <li>How much do employers need to pay in future to have enough assets to pay benefits?</li> </ul>
Annual accounting valuations (IAS19/FRS17)	<ul> <li>Help accountants compare</li> <li>If we were a plc how much would we need to borrow to finance liabilities?</li> </ul>
Cessation valuations	<ul> <li>Have we enough assets to meet liabilities?</li> <li>How much risk do we leave on the table?</li> <li>Different approaches depending on employer situation</li> </ul>

# **Triennial Funding Valuation**

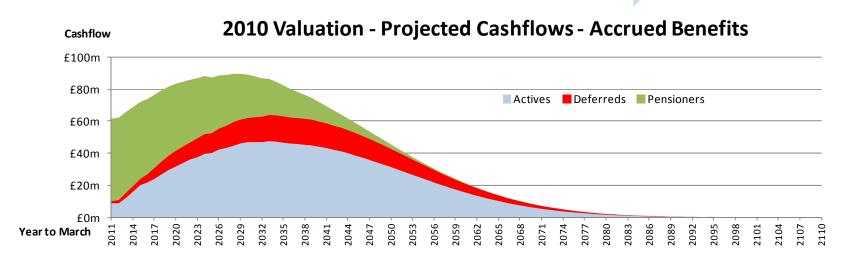
Set out in LGPS Regulations	<ul> <li>to certify levels of employer contributions to secure the solvency of the Fund</li> </ul>
Also have to look at Funding Strategy	<ul> <li>As determined by administering authority</li> <li>With some actuarial help!</li> </ul>
Statement Actuary to "have regard to	
desirability of maintaining as <b>stable</b> a contribution rate as possible"	<ul> <li>Function of Funding Model / investment strategy</li> <li>Spreading and stepping</li> </ul>
Different approaches possible for different employer types	<ul><li>Statutory/non statutory bodies</li><li>Open or closed admission agreements</li></ul>

# **Annual Accounting Valuations**

FRS17 or IAS19	<ul> <li>Essentially the same</li> </ul>
Key objective is consistency of measurement	• Help accountants compare
Some "hard coding" of assumptions	• Discount rate
Inconsistent asset and liability valuations	<ul> <li>Lots of volatility</li> <li>Some counter intuitive results sometimes</li> </ul>

### How do we do it?

# Step 1• Projection of all possible<br/>benefit payments for each<br/>member• Attach probabilities to<br/>each possible payment to<br/>get "expected" payments• Discount "expected"<br/>payments• Discount "expected"<br/>value



### **Funding models and assumptions**

First half of 20 <sup>th</sup> century – book value approach	<ul> <li>Assets at book value</li> <li>Discount rate = income yield on book cost</li> </ul>
Second half of 20 <sup>th</sup> century – discounted income approach	<ul> <li>Long term assumptions</li> <li>Assets at discounted income value</li> </ul>
Both approaches essentially long term	<ul> <li>Focus on stability of valuation</li> <li>But not "marked to market"</li> </ul>
Move to market related approach in last 10 - 15 years	<ul> <li>More for accounting reasons</li> <li>But has also influenced approach to funding</li> </ul>

# **Discount Rates**

Choice of discount rate depends on the question being asked

#### **Funding valuation**

 What contributions are required to build up a fund of assets to meet pension liabilities for a given investment strategy?

#### **Accounting valuation**

 How much would a corporate body need to borrow to finance their pension liabilities?

#### **Cessation valuation**

How much cash would we need to buy gilts to fund liabilities?

# **Discount Rates**

#### **Accounting valuation**

Corporate bond yields / cost of borrowing

#### Minimum risk cessation

Gilt yields

#### **Ongoing funding valuation**

Expected future investment returns from actual investment strategy

#### Gilts and bonds – easy....

Redemption yields

#### Equities – less easy....

- Fixed risk premium over gilts
- Economic model / dynamic risk premium

#### **Property/alternatives – keep it simple**

Somewhere between equities and gilts

# **Discount Rates / Equity Returns**

#### **Gilt Plus models**

#### "Risk based" approach based on alleged tPR approach

Doesn't apply to LGPS!

#### Value liabilities on minimum risk gilts basis

- Increase risk factor via fixed risk premium
- Discount rate then gilts plus something
- Plus something based on asset strategy and employer covenant
- Seems quite sensible and nice and simple

#### But liability values then behave like gilts

Potential for lots of volatility

#### **Problems with quantitative easing**

- BoE making pensions "more expensive"
- Government taking an interest

# **Discount Rates / Equity Returns**

### **Economic model**

### Assumes equity returns function of

- Dividend income plus
- Economic growth/dividend growth/capital return

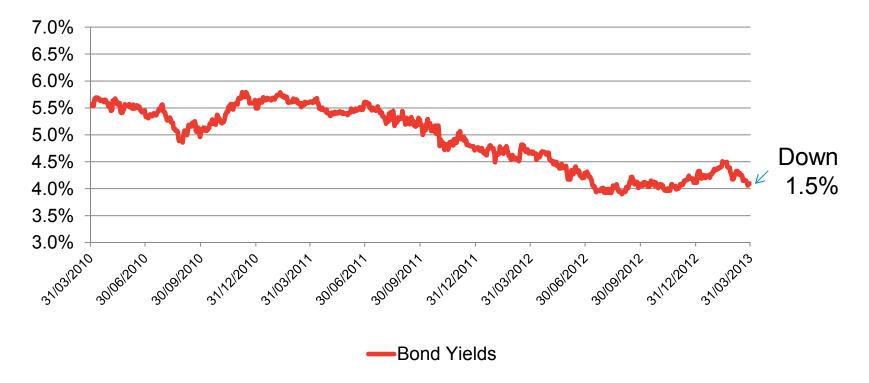
**Close cousin of the dividend discount model** 

### Results in arguably a dynamic gilt plus model

Resulting risk premium changes with market conditions

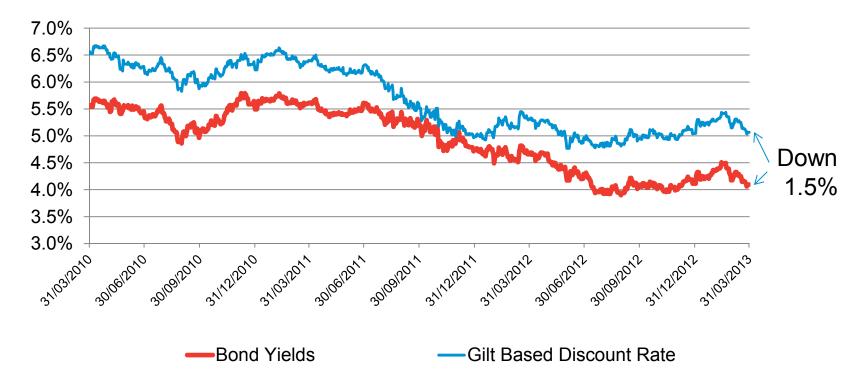
**Produces more stable valuation results** 

**Change in Discount Rates** 

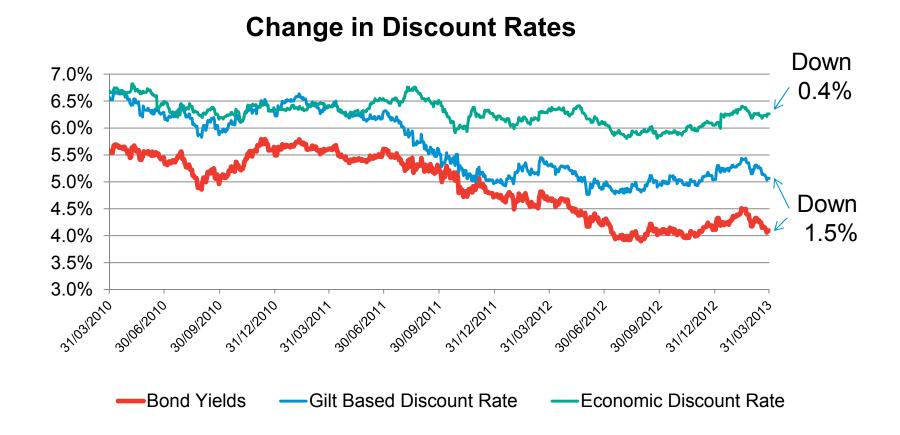


1% reduction in discount rate increases liability value by ~20%

**Change in Discount Rates** 

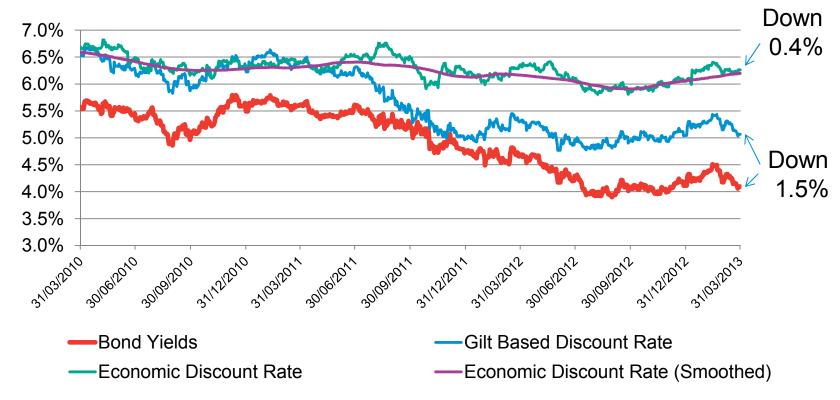


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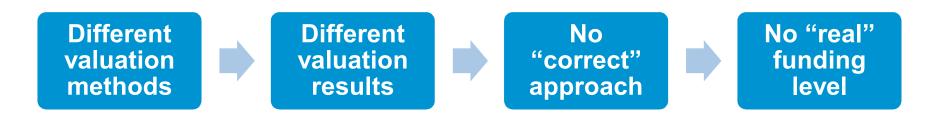
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### Conclusions





- Question being asked
- Purpose of valuation
- Funding objectives

# **Any questions?**