Thursday 14th June

Role of the Global Custodian



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Global Custodians - Strategic End-To-End Service Capabilities

- Trade Order Management
- Order Execution
- FIX Connectivity
- Foreign Exchange& Broker Services
- Securities Lending

- Unit Dealing
- Security Pricing
- NAV Calculation
- Data Distribution
- Reconciliation
- Daily, Monthly, & Adhoc reporting

- Safekeeping Assets
- Trade Settlement
- Cash Availability
- · Failed Trade Reporting
- Reconciliation
- Income / Tax Reclaims

sset Management

rade Execution

Investment
Operations
(Middle Office)

und Accounting

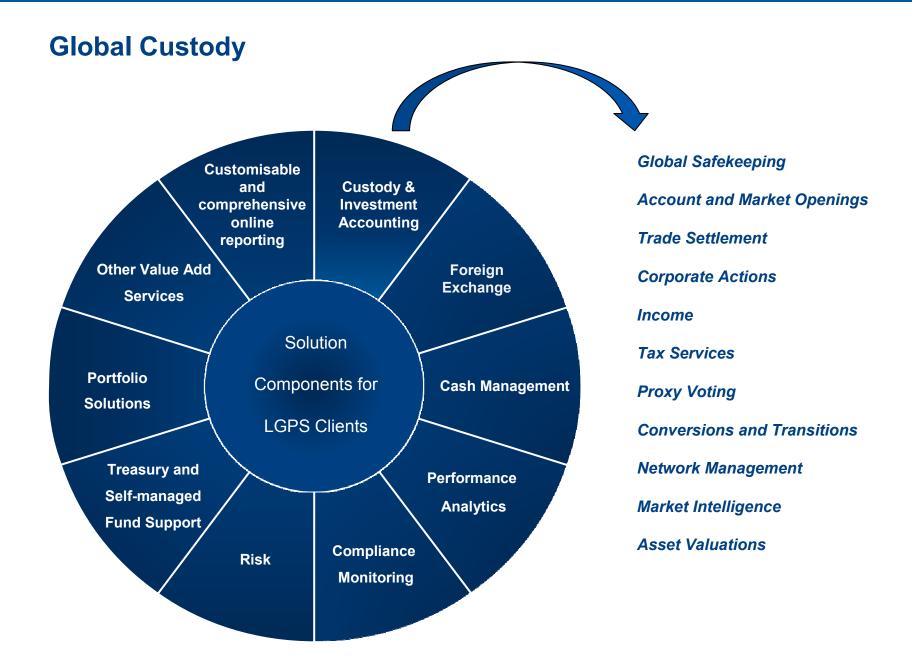
Fund Administration Global Custody

Shareholder Servicing

- Transaction Management
- OTC Derivatives Processing
- Reconciliation & Control
- Recordkeeping & Accounting
- Cash Administration
- Corporate Action Processing
- Data Management
- Performance & Analytics
- End Client Reporting
- Collateral Management
- Fee Billing
- Risk Management
- Futures Clearing

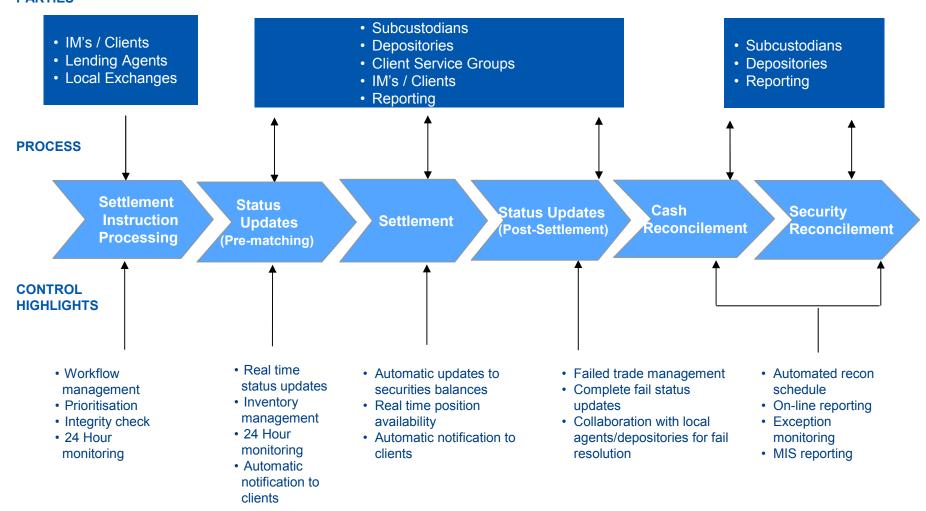
- · Financial Reporting
- Compliance
- Performance
- Expenses
- Tax
- Legal

- Retail transfer agency
- Institutional transfer agency
- Policy Administration



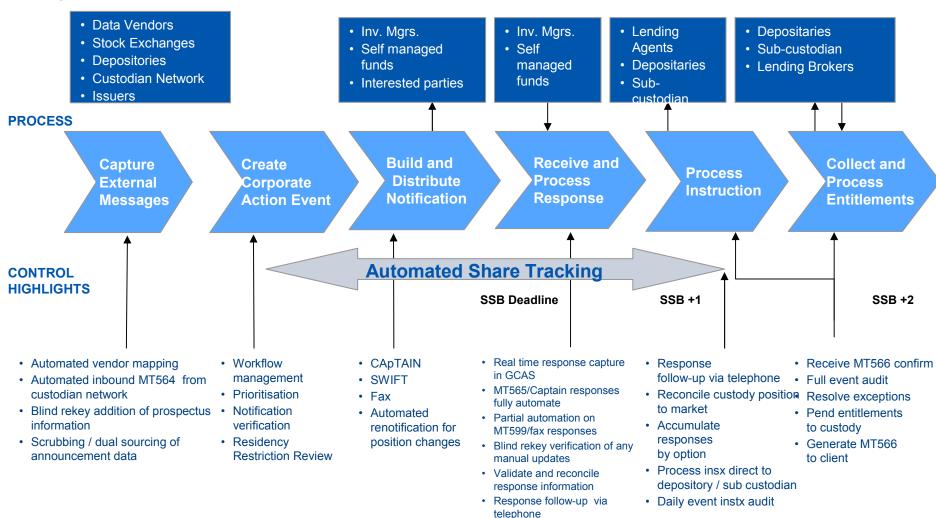
Settlements Process and Controls

PARTIES



Corporate Action Process and Controls

PARTIES



Apply standing instx

Income Process and Controls

PARTIES Data Vendors Lending Agents Lending Agents Depositaries Depositaries Depositaries Stock Exchanges Sub-custodians Sub- custodians Custody Network **PROCESS Accounting** ollect and apture Create elease nome → cess ternal ntitlements nnouncements vent Custody **Automated Share Tracking** CONTROL Pay Date **HIGHLIGHTS**

- System and Manual Data scrubbing
- Dual sourcing of announcement data

Generate MT564 to clients

- Tax treatment applied
- Custody event data
- Due from market
- Due from lending
- Due from broker
- Not entitled
- Reconcile subcustodian pre-advice
- Eligible for release at start of local market day
- Income policy
- Associate policy with fund, currency, location
- Generate MT566 to client

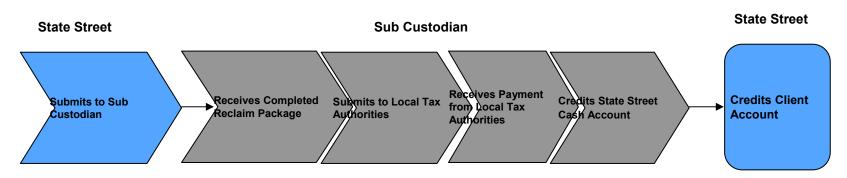
- Post actual income to clients
- Relieve income advances
- Exposure monitoring:
- Resolve exceptions;
- · Issue claims
- Generate MT566 to client

Tax Reclaim Process Local Market Flow

Tax Reclaim Package Preparation

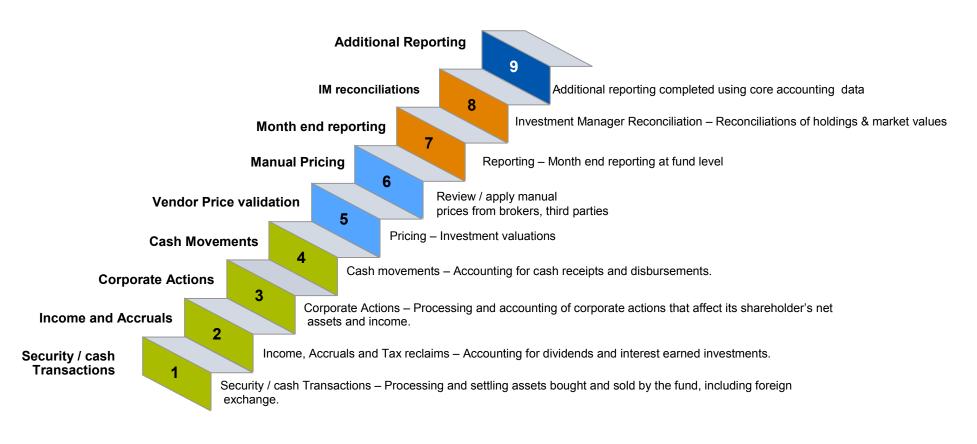


Tax Reclaim Filing



Value Add Services - Investment Accounting

Month end process



Value Add Services - Portfolio Solutions

Transition Management	 End-to-end solution that implements revised strategy and delivers new portfolio to fund's managers Minimises costs by utilising derivatives, diverse liquidity sources and internal/external crossing pools
Interim Exposure Management	Maintains desired market exposure over an interim period with immediate effect in a risk reduced manner
	Customisable solutions allow clients to identify investment instruments and tracking error thresholds
Interim Asset Allocation Overlay	Cost-effective and timely rebalancing of sub-optimal asset allocations
	Smooth reallocation facilitates eventual transition
Cash Equitisation	 Maintains market exposure for excess cash balances and fund-level cash
	Exposure conducted by way of futures overlay and hedges are adjusted daily, if necessary
Liquidity Management	Manages cash flows to provide targeted liquidity and market exposure levels
	 Minimises opportunity costs by utilising internal crossing network and derivative overlay
Currency Management	Broad range of currency management strategies, servicing approximately \$65 billion in assets*
	 Supports passive and active overlay and standalone portable alpha strategies
	 Share-class hedging services provided to allow managers replicate performance in other base currencies
Commission Management	 Provides a complete, end-to-end global solution that enables Investment Managers to better manage commission flows, address regulatory reporting requirements and administer commission sharing agreements

Value Add Services – Securities Lending

Why Borrow Securities?

- Settlement coverage
- Securities are borrowed to facilitate a "short" position in a security
- Tax treaties between governments allow for dividend arbitrage trades
- Securities are borrowed as part of a financing strategy
- It is cheaper and / or more efficient to borrow shares than to buy them

What Does An Agent Lender Do?

- Facilitates lending transactions between lender and borrower
- Aggregates assets and monitors demand in the market
- Negotiates rebate (cash collateral) or loan premium (non-cash collateral) with the borrower at loan initiation
- Receives cash or non-cash collateral typically with a margin and marks-to-market daily to maintain that margin
- Provides dedicated departments e.g. legal resources, trading expertise, operations etc.
- Dedicated income collection department dealing with MOD's
- Provides a borrower default indemnity
- Facilitates loan recalls to support trading and other activity (Eg. Proxy voting)

Investment Analytics

The Current Environment

The Challenges

- Increasing fund complexity
- Expanding range of asset types and managers
- Increasing regulation
- Increasing governance overhead
- Market volatility

Provider Solutions

- Analytics delivered quickly, accurately and efficiently
- Impartial evaluation and analysis to support decision making
- Absolute flexibility around inputs and outputs
- Ease of access to data
- Rapid response to managing change
- Industry context
- Regular dialogue

Investment Analytics at State Street

- Fully integrated solution
- Comprehensive product suite
- Third party solution the WM Company brand
- We currently measure 86 UK Local Authority funds equating to over 800 portfolios
- Our track record extends to 35 years
- We boast an unparalleled database of Local Authority returns
- Supported by 80 UK based staff

Servicing the needs of the UK Local Authority market

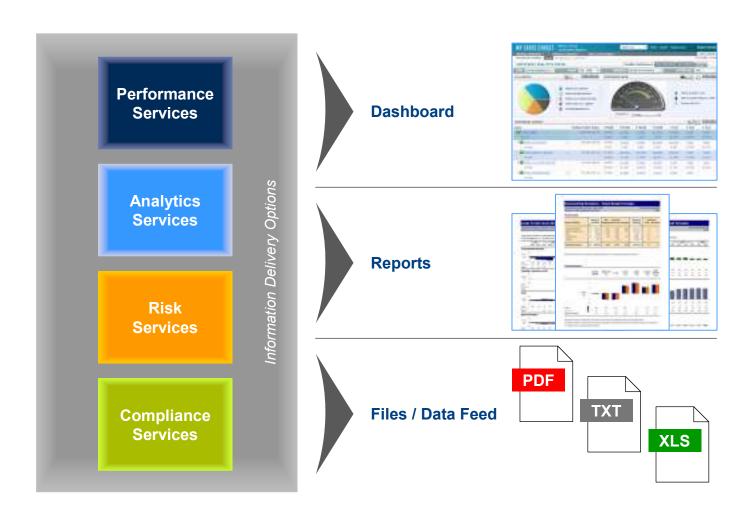
Core Services

- Straight through processing for SSGS customers
- Management of third party data
- Calculation of returns any currency, any time-period
- Calculation of scheme specific benchmarks
- Transparent attribution of relative performance
- IM reconciliation
- Flexible hierarchies and reporting one size can't fit all
- Flexible delivery

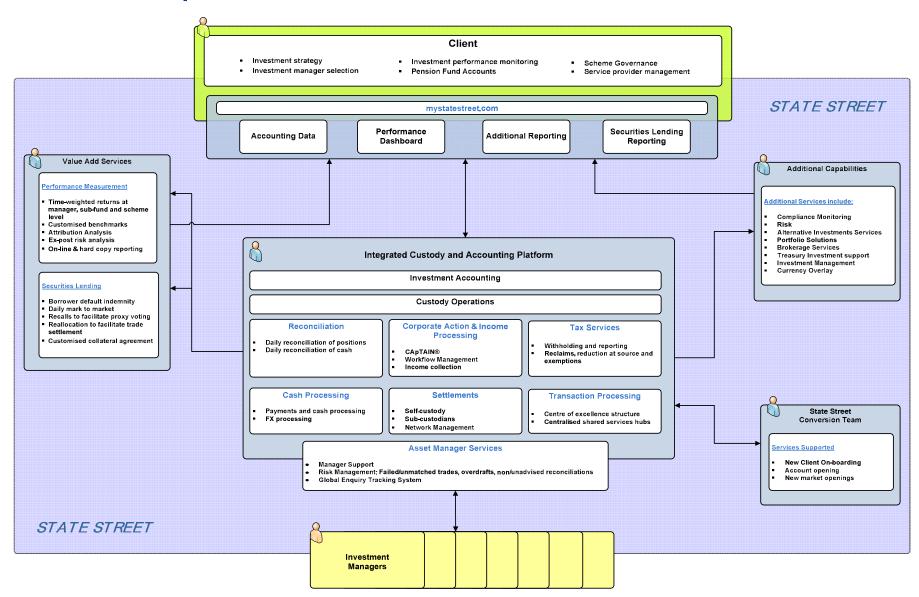
Value Added Services

- Board reporting
- Bespoke reporting
- Linking risk and reward
- 'Trustee' training
- Performance consultancy
- Presentation of results
- Peer group reviews via WM Universes
- Impartial research
- Local Authority Roadshows

Delivering Analytics Services



Relationship Model



Role of the Custodian

- Partnership Approach

Resource pressures

Asset diversification and asset class complexity

• Increased focus on governance Proxy Voting, ESG, FX

• Reporting / Regulatory changes IFRS Reporting, FATCA, Dodd Frank etc.

• Risk management Financial Strength, Capital Ratios, Proprietary Investments Exposures

Market Turmoil (Grexit)

BCP (Systems, Site, Olympics!)



Thank you

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